

**2018 Alameda County Sheriff's Office**  
**"Urban Shield"**  
**Exercise Summary**

**Exercise #1: SWAT Fitness Assessment**  
**Alameda County Regional Training Center**  
**6289 Madigan Road, Dublin, CA 94568**

**Latitude: 37° 43' 2.23" N   Longitude: 121° 52' 51.86" W**

**Site Activity:**

This scenario is a physical fitness challenge. The exercise will take place at an existing training facility constructed specifically for law enforcement training.

Upon arrival of teams, all competitors and anyone else allowed into the training site will first be searched for weapons and ammunition. When clear, all team members will be shown a Power Point presentation which identifies all 14 Confidence Course obstacles and the 2.5 mile run course (including the 8 additional obstacles positioned throughout the Fitness Assessment Site).

Each team member will complete the Confidence Course (starting at the Confidence Course sign). Following completion of the Confidence Course, the team will complete a 2.5 mile run through the hills at the Regional Training Center. During the run, competitors will confront multiple physical challenges. They will navigate across a 50 foot horizontal rope and wood pegged wall, navigate across incline monkey bars, carry a number of different weighted kettle bells along with (carry or roll) a large truck tire up the "11-99" hill, climb over a cargo net affixed to a 15 foot high "A" frame structure, load up a number of cinder blocks onto a rickshaw cart and wheel the rickshaw cart past a cone and back to the original loading area (the cinder blocks have to be unloaded off the rickshaw cart prior to the team moving on to the next obstacle challenge), climb over two 6" high walls, carry the different weighted kettle bells along with (carry or roll) the truck tire down to the bottom of the "11-99" hill and place them in their original location, and (carry or roll) a truck tire up Ahern's Ascent. The end of the 2.5 mile run will finish at the Confidence Course Sign.

The Fitness Assessment will be completed after completion of the 2.5 mile run. All teams will be debriefed prior to leaving for their next scenario.

Scoring will be time based, with possible penalties for team members not properly completing specific obstacles or finishing the run.

**Exercise #\_\_\_: Immediate Action Response**  
**Regional Training Center, Firearms Training Facility**  
**5301 Madigan Road, Dublin, CA 94568**

**Latitude: 37° 43' 11.7876" N    Longitude: 121° 53' 18.492W**

**Site Activity:**

This exercise will test the ability of tactical teams to quickly plan an immediate action response to an active shooter incident. This exercise involves rapid planning / deployment, team movement, vehicle operations, and culminates in a high risk tactical entry. Tactical teams must be able to adapt to ever-changing circumstances, rescue and secure hostages, apprehend suspect(s), and secure the target location.

**Exercise Briefing:**

Each team will be presented with a scenario that involves a situation similar to the 2016 Knight Transportation Building shooting incident in Harris County, Texas. Each team will be briefed that they are staging in the area to look for a disgruntled employee who made threats on social media to shoot his former employer. Each team leader will then be informed that an active shooter has entered the Knight Transportation Building two blocks away, and they are to respond as the closest asset. The team will respond and have to perform a hostage rescue of the target objective and rescue any victims located within, while taking the suspect(s) into custody. Each team will also have to deal with a wounded employee in the scenario. This wounded employee will be a mannequin. Tactical teams will seize the objective and set up medical staging points within designated time constraints.

The site for this exercise is the Alameda County Sheriff's Office Firearms Training Facility. This facility consists of a classroom building with four classrooms. The building is adjacent to the range facility. Access to the locations where live fire is occurring is controlled by a single entry point. This event will use live ammunition on the firing range. The outdoor facility was specifically constructed for the Sheriff's Office and meets all local, state, and federal guidelines and regulations.

**Exercise #\_\_\_: Firearms Challenge**  
**Regional Training Center, Firearms Training Facility**  
**5301 Madigan Road, Dublin, CA 94568**

**GPS Coordinates: 37° 43' 11.7876" N    121° 53' 18.492W**  
**Latitude 37.719941, Longitude -121.88847)**

**Exercise Briefing:**

This exercise will test the participants' weapons manipulation skills, marksmanship skills, and accuracy under a time limit. The Firearms Challenge is a multiple firearm event using both

handguns and shoulder fired weapons. This multi-stage event will have participants firing from distances of 50 yards to as close as two yards. These stages will involve multiple targets as well. The “Top Sniper” competition will also be part of this event, in which designated marksman from each team complete a separate course of fire using a precision rifle. This event will feature multiple, unknown distance targets. Targets will be both static and moving and will test the participants’ competencies in a manner similar to the multi-firearm event.

The site for this exercise is located within the Alameda County Sheriff’s Office Firearms Training Facility. The specific locations are “B” Range and “C” Range. Access to these locations is controlled by a single access point. This event will use live ammunition on the firing range. The outdoor facility was specifically constructed for the Sheriff’s Office and meets all local, state, and federal guidelines and regulations.

**Exercise #\_: Black Command / Hostage Rescue  
Sandia National Laboratory  
7011 East Avenue, Livermore CA**

**GPS Coordinates: Latitude: 37° 40' 24.2" N      Longitude: 121° 42' 19.0" W**

**Site Activity:**

This scenario is a hostage situation and will test teams’ abilities to develop a Hostage Rescue Plan, negotiate with suspects, respond to secondary situations, rescue hostages, and arrest suspects. The exercise will take place at a secured lot with multiple Connex boxes located south of the Sandia National Laboratory Badging Office.

**Exercise Briefing:**

The scenario will begin with a briefing by a Sandia National Laboratory Security Force Supervisor who is also a role-player. The operators will be told the following:

A group of sovereign citizens in the Tri-Valley became upset about one of their associates being arrested on a no-bail warrant for driving on a suspended license. The local group of sovereign citizens held a meeting and issued their own no-bail warrant on the judge who issued the warrant. The judge failed to arrive at work today at the East County Court house and his wife has filed a missing person’s report.

A reliable confidential informant reported to the Livermore Police Department’s Investigations Unit that the judge is currently being held against his will with other hostages at a compound located adjacent to Sandia Lab and owned by a sovereign citizen.

The SWAT team leader will be given the opportunity to develop a Hostage Rescue Plan and may use the ECTT Armored Personnel Carrier, which will be driven by a role player. There will be a map of the lot and Connex boxes made available for use upon request.

At the direction of the team leader, the SWAT Team will establish a react team and relieve the posted patrol team around the building where the suspect and alleged hostages are. The SWAT team may have to engage the suspect in negotiations should the suspect initiate contact with them. They may also have to respond to secondary incidents which may arise after the team was established security around the barricaded hostage situation. The scenario will be completed with the successful rescue of the hostages and the neutralizing of the suspects.

This scenario will require the use of simunitions and a safety briefing will be conducted prior to the start of the exercise.

**Exercise #\_\_ : Black Command / Vehicle Attack  
Las Positas College Maintenance Building  
Building 3100 Campus Loop, Livermore, CA 94551**

**Latitude: 37° 71' 56.0" N   Longitude: 121° 79' 65" W**

**Site Activity:**

This exercise will test a team's ability to gather and utilize available intelligence, maintain 360 degree coverage, properly respond to a critical incident where immediate medical attention is necessary, adapt action plan/tactics in an evolving situation, noise and light discipline, and secure the scene/hostage/suspects quickly and safely.

**Exercise Briefing:**

The scenario will involve an unidentified attacker who has driven a box style truck through a crowd of people, critically injuring numerous citizens. The attacker will lose control of his vehicle and collide with a fixed object and be motionless in the vehicle. The team has previously been assigned to the event as additional security/an immediate action force; therefore, they are already on scene when the incident occurs and will be the first responding personnel. It is their immediate task to secure the scene so that simulated responding medical personnel can enter the scene and treat the wounded.

Tactical teams will respond into the hot zone on foot and will utilize safe movement and tactical approach to secure the driver of the vehicle and surrounding area. They will be responsible for any secondary threats that arise while securing the scene. In addition, the team will communicate with responding personnel about additional resources that are required.

This is a rapid response exercise using simulated-munitions cartridges. Teams will receive a safety briefing and issued safety protection prior to the exercise. The exercise will take place in a closed maintenance facility and adjacent vacant cul-de-sac.

**Exercise #\_\_\_: Black Command**  
**Adamson Police Supply, Simunitions Training Center**  
**160 Airway Blvd, CA 94550**

**Latitude: 37° 41' 42.2" N   Longitude: 121° 48' 28.7" W**

**Site Activity:**

This exercise will test team's abilities to develop an entry plan, use tools during an event in which gas is present, use less lethal force equipment, and perform a hostage rescue.

**Exercise Briefing:**

Teams will be briefed that they are on scene to perform a hostage rescue operation in which negotiations have broken down and gas has been introduced into the residence. Once the team enters and is in the process of rescue, the suspect will present himself from the farthest bedroom in the house, wielding a machete from a stationary position.

Teams will be provided with tools they may use during the operation (under-door camera, gas mask and less lethal launcher) and be given time to create an entry plan. The layout of the house will be provided. The tactical team will then don gas masks and while using the under-door camera, will see the suspect retreat into the rear of the house carrying the machete. The team will breach the main door to rescue the hostages in the front room of the house.

At this point, the suspect should be at least 30 feet from the team. To safely resolve the situation, teams should give commands and if needed use the Less Lethal launcher against the suspect. The suspect will comply and go to the floor, at which time the teams should take him into custody. Due to the distance at which the suspect presents the threat, the correct resolution would be to utilize less lethal instead of lethal force.

This training scenario will be conducted in the Training Room at the Adamson Police Products Retail Sales building.

**Exercise #\_\_ : Black Command: “K9 SKIDDS”**  
**Alameda County Sheriff’s Office, Reginal Training Center, Scenario Village**  
**6289 Madigan Road, Dublin Ca.**

**Latitude: 37° 42' 56.80" N Longitude: 121° 52' 40.30" W**

**Site Activity:**

This scenario will test a Team’s ability to operate with the assistance of a law enforcement K9 and handler as well as test the Team’s ability to move in an open-space, rural environment, provide cover for the K9 handler, and maintain appropriate tactics.

**Exercise Briefing:**

Teams will report to the scene where two suspected murder suspects have just exchanged gunfire with responding officers. During the briefing at the Command Post, Teams will be advised a perimeter has been set up in the area and the suspects are believed to be contained inside the perimeter. The Teams will need to use the K9 to search ahead of the team in order to safely clear the residential yards. During the search, the Teams will be confronted with gunfire by one of the suspects. The Team will need to safely take this suspect into custody while still covering the unsearched areas. Once the first suspect has been taken into custody, residents from the third house will run out of the residence and advise the Team the second suspect is inside their residence. The Teams will also be told an elderly family member was unable to escape the residence and is still inside. The teams will need to clear the area up to front door of the residence and make contact with the elderly family member (hostage). A hostage rescue will need to be performed by the Teams. To locate the suspect inside the residence, the Teams should use the K9 to safely locate and apprehend the suspect.

This scenario will use biodegradable marking cartridges. Teams will receive a safety briefing and be issued safety gear prior to the exercise scenario. The exercise will be conducted at a rural county property, utilizing existing buildings and a surrounding roadway.

**Exercise # \_\_: Blue Command / Officer Rescue**  
**FPD Outdoor Range**  
**8000 Patterson Ranch Road, Fremont CA 94555**  
**(Coyote Hills Recreational Area)**

**Latitude: 37° 32' 31.64" N Longitude: 122° 05' 03.74" W**

**Site Activity:**

This scenario will test Tactical Team’s ability to respond to a dynamic situation with multiple suspects and multiple injured downed Officers. It will initially test the Team’s ability to quickly

brief a plan and then be interrupted with further information from the Command Post requiring the Team to immediately deploy. The next portion of the exercise will test the Team's ability to move in an open-space, rural environment, while maintaining appropriate tactics. In addition to this move, the Team will need to continue to brief their plan and contingencies to address several issues they should cover.

### **Exercise Briefing:**

Teams will view a streamed transmission video from the Major Crimes Taskforce Unit that was attempting to complete a scouting mission prior to serving a search warrant at a location determined to be illegal marijuana grow tied to organized crime.

The video will show a wounded Officer pleading for help from inside a vehicle (Helicopter). Video will also show at least two other wounded officers, along with the sound of gunfire from nearby. Video will be cutoff. At that point the tactical team will have very limited time to formulate a hasty plan to assault the location, locate the wounded officers and recover any wounded and/or deceased subjects and safely extricate to the Command Post area location.

Teams will be briefed on the mission, which will be to make entry to the suspected marijuana grow location, locate the injured/deceased officers, where they will need to safely and quickly perform any first aid to injured officers with the assistance of TEMS operators(provided to the teams). Teams will need to safely extricate the injured and deceased officer(s) and safely exit the location and respond back to the Command Post area.

This scenario will use biodegradable marking cartridges. Teams will receive a safety briefing and be issued safety gear prior to the exercise scenario. The exercise will be conducted at the FPD Outdoor Range property, utilizing existing buildings and surrounding driveways.

**Exercise #\_\_ : Blue Command / Airplane Hijacking  
Oakland International Airport, Maintenance Center  
1100 Airport Drive, Oakland, CA 94621**

**Latitude: 37° 54' 44.24" N Longitude: 122° 20' 04.78" W**

### **Site Activity:**

This scenario will test the tactical team's ability to respond to a hijacking of a passenger jet by an unknown number of terrorists. The tactical teams will be forced to conduct a linear assault to eliminate all threats and rescue any hostages on board the passenger jet. The tactical teams will have to engage hostiles, identify explosives located on the plane, and evacuate the hostages, personnel, and equipment. Teams will be tasked with conducting a triage after a simulated gas bomb detonates causing passengers on the plane to be exposed to airborne chemicals.

### **Exercise Briefing:**

A commuter jet with at least 15 passengers and crew on board has been taken over by at least three hijackers. The plane, Southwest Airlines Flight 8969, is currently located at the Oakland International Airport, just east of the Oakland Maintenance Center hanger. Local law enforcement teams have surrounded the plane and were able to isolate it. The hanger and surrounding area has been secured and the event has been contained to the passenger plane. An outer perimeter has been set by local patrol officers.

This scenario will involve the use of Simunitions, a blank gun, a plastic gun, Def-Tek training fuse, and a fog machine to simulate the detonation of a gas bomb.

**Exercise #\_\_ : Blue Command: Casualty / Officer Rescue**  
**Facebook Fremont**  
**6500 Paseo Padre Parkway, Fremont, CA 94555**

**Latitude: 37° 55' 38.72" N Longitude: 122° 06' 57.84" W**

### **Site Activity:**

This scenario will test the tactical team's ability to respond to a rapidly evolving situation with multiple suspects, a casualty evacuation, and an officer/hostage rescue. The team will be briefed and allowed time to plan. After the completion of the planning process, teams will be forced into a dynamic situation as the scenario unfolds. The scenario will test the team's ability to move in an open field and a courtyard area, while maintaining appropriate tactics. Teams will have the opportunity to utilize resources and intelligence provided to them during the briefing portion of the exercise.

### **Scenario Briefing:**

Around forty-five minutes ago, the Fremont Police Department Dispatch Center received a report of multiple unauthorized/suspicious persons at the Facebook campus located at 6500 Paseo Padre Parkway. The reporting party was a contract security guard assigned to the facility. This particular campus is considered a "black site" where Facebook develops and test experimental technologies. Fremont Police Department units were dispatched to the scene, and one of the two units acknowledged arriving about five minutes after the initial report.

Shortly after, an inaudible radio transmission was broadcast from the officer on-scene and the dispatch center received several calls reporting two to three gunshots from the area of the campus. Since this time, no further communication has been established with the officer on-scene or the security personnel who made the initial report.



For safety reasons, a perimeter has been set around the campus utilizing The Fremont Police Department and California Highway Patrol.

Simunitions will be utilized during the scenario and a safety briefing will be conducted prior to the exercise.

**Exercise #\_\_: Active Shooter AC Transit Attack  
Alameda-Contra Costa Transit  
20234 Mack Street, Hayward, CA 94545**

**Latitude: 37° 39'16 .69" N Longitude: 122° 08'00 .91" W**

**Site Activity:**

This scenario will test the team's ability to gather and utilize available intelligence, maintain 360-degree coverage, properly respond to a hostage situation, using rapid response techniques, adapting and changing action plan/tactics in an evolving situation, noise and light discipline, and securing the incident scene/suspects by performing a thorough search of the area and suspects.

**Exercise Briefing:**

911 dispatch has received a call from an unknown caller stating there is a man with a shotgun is in the AC Transit Training and Education Center shooting at people. The caller said multiple people have been shot and are down. The caller also relayed that the man was carrying a black backpack. Local Law Enforcement is on scene and has entered the building. The Incident Commander is ordering your team to respond and assume a tactical advantage and perform a rescue mission.

Simunitions will be utilized in this scenario and a safety briefing will be conducted prior to the start of the exercise.

**Exercise #\_\_: Blue Command / Hostage Rescue  
Canyon Middle School  
19600 Cull Canyon Rd, Castro Valley, CA 94552**

**Latitude: 37° 41' 39" N Longitude: 122° 05' 11" W**

**Site Activity:**

This scenario will test Tactical Team's ability to respond to a dynamic situation with multiple suspects and multiple hostages. It will initially test the Team's ability to establish a plan to conduct hostage rescue at a known location. After deploying, the team will be faced with shots fired which will cause their movement to be dynamic to the known location. After breach they will realize it

was bad intelligence and convert to hostage rescue/unknown location. The teams will then react to shots fired nearby and conduct a hostage rescue.

### **Exercise Briefing:**

Tactical teams report to a scene at a Middle School in which multiple suspects have taken multiple hostage and are at a known location inside a building in the school. After they have been briefed at the Command Post, the teams will be given time to plan. The Team will need to select an avenue of approach that best allows them to move covertly to the known location. As the team approaches the location, they will encounter one of the hostage takers and engage, which will cause their movement to become dynamic. After the Team breaches the known location they will learn that they had bad intelligence and must now quickly convert to hostage rescue at an unknown location and search for the hostages. This phase will test the Team's ability to be fluid to the changing mission as well as follow their department's standard operating procedures and immediate action drills. As the team begins the search, they will hear shots fired nearby and must react by going to the gunfire and conducting a hostage rescue.

This scenario will use biodegradable marking cartridges. Teams will be required to have ALL mandatory safety equipment in place prior to the exercise beginning. The exercise will be conducted at Canyon Middle School in Castro Valley. Areas off limits and safety hazards will be marked with caution tape to restrict access.

**Exercise #\_\_ : Blue Command / Las Vegas Concert Shooting  
California National Guard (CANG) Hanger – Hayward Executive Airport  
1525 W. Winton Avenue, Hayward, California 94544**

**Latitude: 37° 39' 11.487" N   Longitude: 122° 7' 23.7108" W**

### **Site Activity:**

This scenario will test Tactical Team's ability to respond to a dynamic, active shooter situation in which there are multiple casualties from an unknown assailant. They will be required to develop a plan using intelligence gained at the scene and then approach, contact the suspect, and stop the threat.

### **Scenario Briefing:**

In the last 10 minutes, the Hayward Police Department has received information that at least one person is shooting into a crowd of concertgoers at the annual spring "Mayhem" college concert held at the Hayward Arena. Based on countless 911 calls and social media posts, the shooting appears to be coming from an elevated position, somewhere in the northwest corner of a nearby building. Several victims appear to have been shot in the crowd, with many others still in the area, too shocked and scared to move.

Officers working security at the event are attempting to determine the location of the shooter(s) however they are overwhelmed with tending to the wounded and are pinned down by suppression fire, which appears to be from a high-powered rifle. Furthermore, some of the access points to the shooter appear barricaded and there are reports of explosions.

Your tactical team, which happens to be training nearby, will be mobilized and forced into this active shooter situation. The team will be required to locate, isolate, and eliminate the threat as quickly as possible. The team will be challenged to work under stress to identify the shooter's location and contact him/her. The team will do this by speaking with officers and bystanders who are at the scene. A hasty plan will be developed from intelligence gained to approach, contact, and stop the threat. Some routes to the suspect may be barricaded, locked, or lined with IEDs. If requested, tools will be provided to assist teams in overcoming obstacles they may encounter along the way.

Your team's primary mission is to respond to the event center and locate, apprehend and/or neutralize the suspect(s.) Once the threat is eliminated, your team should transition to providing medical care to injured persons and begin to designate a Casualty Collection Point (CCP.)

Simunitions will be utilized during this scenario and a safety briefing will be conducted prior to the start of the exercise. In addition, the scenario will have hot and cold zones which will be clearly marked and maintained by site staff.

**Exercise #\_\_ : Blue Command / Terrorist Cell  
City of Newark Corporation Yard  
37440 Filbert Street, Newark CA 94560**

**Latitude: 37° 31' 30.0936" N Longitude: 122° 2' 58.88" W**

**Site Activity:**

This scenario will test the Tactical Team's ability to respond to a dynamic situation with an unidentified terrorist suspect at his workplace, where other uninvolved employees will be located. It will initially test the Tactical Team's ability to gather intelligence and brief a plan, during which they will be provided information about an imminent terrorist attack requiring the team to immediately deploy. The next portion of the exercise will test the Team's decision-making abilities by utilizing on scene equipment, securing the location, contacting employees to aid in suspect identification and location, and maintaining appropriate tactics.

**Exercise Briefing:**

Tactical teams will report to a scene in which a Corporation Yard supervisor has obtained information detailing an unidentified employee possibly engaged in terrorist activity. After

completion of the interview with the supervisor, the team will begin to plan their response. Five minutes into the planning phase, tactical teams will be provided a map, depicting a route from the corporation yard to an off-site location, which will force their immediate deployment. Teams will utilize an armored vehicle to move within the facility if they choose. Teams will need to create a plan to secure the facility and locate all employees/suspects in order to prevent a developing terrorist threat. The tactical team will be required to gather intelligence, practice noise discipline, locate all personnel within the facility, identify the suspect(s), and stop a vehicle from being used as a lethal weapon.

This scenario will utilize simunitions. As safety briefing will be conducted prior to the start of the exercise.

**Exercise # \_\_: Bronze Command / School Function  
Delta View Golf Course  
2232 Golf Club Rd. Pittsburg, CA 94565**

**Latitude: 38° 01' 26" N Longitude: 121° 01' 19" W**

**Site Activity:**

This scenario will test the Tactical Team's ability to respond to a static and active shooter situation with two suspects and several victims and hostages. The shooting activity has been dormant when the tactical team deploys, however will rapidly become an active shooter incident again once the team is set to deploy. It will initially test the Team's ability to quickly develop a plan and establish a sniper/perimeter element which will be challenged with a deadly force option outside the building. This portion will also test the team's ability to effectively communicate with one another regarding evolving tactical decisions. The next portion of the exercise will test the Team's ability to manage a wounded active shooter suspect while simultaneously addressing a second active shooter inside a building.

**Exercise Briefing:**

Tactical teams report to a scene in which an unknown number of suspects have shot several students at a school dance. At the Command Post briefing, they learn that several hundred students have managed to escape the shooting scene but there are approximately 15 students still on scene and the whereabouts of the suspects and a school resource officer are unknown. The Team will need to establish a perimeter/sniper team and decide on an avenue of approach that best allows them to move efficiently on the target to mitigate further loss of life. Once in this position, the Team will need to demonstrate their ability to adapt when one of the shooters exits the building and is at the same time firing at a fleeing student. As this is occurring the second shooter begins engaging victims inside the building. The team will need to address both the active shooter on the exterior as well as assault the interior of the building. This phase will test the Team's problem solving capabilities as well as split-team movements and coordination & communication.

This scenario will use biodegradable marking cartridges. Teams will receive a safety briefing and be issued safety gear prior to the exercise scenario. The exercise will be conducted at the Delta View Golf Course banquet hall.

**Exercise # \_\_: Bronze Command / BART Hostage Taking  
eBART Maintenance Facility  
1780 Slatten Ranch Road, Antioch, CA**

**Latitude: 37° 59' 41.9" N Longitude: 121° 46' 16.8" W**

**Site Activity:**

This scenario will test Tactical Team's ability to respond to a dynamic situation with multiple suspects and potential hostages involved. It will initially test the Team's ability to quickly brief a plan and then be interrupted with further information from the Command Post requiring the Team to immediately deploy. The next portion of the exercise will test the Team's ability to make a dynamic entry into a stopped eBART train while maintaining appropriate tactics. The team will also encounter a potential "dirty bomb" and will need to react appropriately, when alerted by their portable radiological detector.

**Exercise Briefing:**

Tactical teams report to a scene in which several suspects have taken hostages aboard an eBART train that has entered the maintenance facility at the end of the line. Shots have been fired and employees are sheltering in place. The team will approach the train and encounter suspects, injured persons, hostages and employees in the area. The team will need to utilize proper open area movement tactics and execute a dynamic entry of the train. Once on the train, the team's portable radiological detector will alert them to the presence of a potential dirty bomb on the train and the team should evacuate the area and remove the hostages from the area.

This scenario will take place at a working train maintenance facility. The tracks leading to the scenario will be protected by derail devices and barriers, to prevent uninvolved trains from entering the area. Fencing will be placed to keep unauthorized personnel from entering the exercise area. Trip hazards will be marked. There are no electrical hazards in the area as eBART trains do not use an exposed electrical third rail to move.

Airsoft weapons will be used for this scenario. Biodegradable 0.2 gram, 6 mm BB's will be used. All participants, role players, evaluators and safety personnel in the "hot zone" will wear eye protection that meets the ANSI Z87.1 (impact rated eye protection) standard. Weapons will be clearly marked to enable rapid visual confirmation as training equipment and will be inspected and issued at the site. No weapons will be loaded outside the "hot zone", and loading will only take place after it is certain that all safety procedures and equipment are in place.

No marking cartridge weapons or “flash-bang” type distraction devices will be used.

**Exercise # \_\_: Bronze Command / Publisher’s Office Attack  
Coast Guard Housing Complex  
Hamilton Avenue / Clymer Court, Concord CA**

**Latitude: 37°59'39.0"N Longitude: 122°01'15.0"W**

**Site Activity:**

This scenario will test Tactical Team’s ability to respond to a dynamic situation with multiple suspects and potential hostages involved. It will initially test the Team’s ability to quickly brief a plan and then execute that plan. The Tactical team will be tested with a rapidly changing scenario and will have to recognize the need for tactical transitions within the scenario as well as recognize the priority of life. The next portion of the exercise will test the Team’s ability to make a dynamic entry into a newspaper’s office building while maintaining appropriate tactics. In addition to this move, the Team will need to continue to brief their plan and contingencies to address several issues they should cover.

**Exercise Briefing:**

Tactical teams report to a scene in which several suspects have taken several hostages and are now located inside a newspaper office. After they have been briefed at the Command Post that all suspects are located inside the one building and hostages are locked in another building, the teams begin to deploy. The Team will need to select an avenue of approach that best allows them to move covertly on the target. Once in position, the Team will need to develop a plan to rescue the hostages. The Team will then get further information from already rescued hostages. The Team will have to develop another plan to apprehend suspects and attempt to rescue any further hostages.

This scenario will use biodegradable marking cartridges and chain cutting technology. Teams will receive a safety briefing and be issued safety gear prior to the exercise scenario. The exercise will be conducted at a closed community center, utilizing existing buildings and surrounding driveways.

**Exercise # \_\_: Bronze Command / Terrorist Apprehension / Hostage Rescue  
Victory Village – Former Coast Guard Housing**

**East Olivera Rd. / Pyro St. Concord CA.**

**Latitude: 37° 99' 21" N Longitude: 122° 01' 96" W**

**Site Activity:**

The exercise will test each Tactical Team's ability to employ appropriate tactics as they respond to a dynamic situation in a mass casualty and active shooter scene filled with injured community members. It will test the Team's ability to quickly brief a plan, adapt to new intelligence passed along by the Incident Commander requiring the Team to immediately deploy and ultimately execute a hostage rescue within an apartment.

**Exercise Briefing:**

Tactical teams report to a scene in which a reckless driver has just purposely hit several pedestrians and vehicles with a rented work truck in a business / residential community. After receiving a brief by the Incident Commander on scene, teams will set a plan in place and will begin to deploy to the crash site in search of the suspect.

Once in the hot zone, the teams will be informed that the one known suspect was seen running into an apartment near the crash site, however it is still unknown if the suspect vehicle is occupied by any other suspects. The Team will need to select an avenue of approach that best allows them to move quickly to the crash site, clear the suspect vehicle, and develop intel on the last known location of the suspect.

Once in position, the Team will need to develop a plan to assault the interior of an apartment where the suspect has taken a hostage. This phase will test the Team's problem solving capabilities as well as split-team movements and coordination. After the apprehension of the suspect is completed, the team will have to appropriately consider what medical needs are required to address the overwhelming MCI that exists.

This scenario will use biodegradable marking cartridges. Teams will receive a safety briefing and be issued safety gear prior to the exercise scenario. The exercise will be conducted at a secluded and abandoned residential community that is secured by fencing and is away from occupied dwellings.

**Exercise #\_\_: Gold Command / Hostage Rescue Exercise  
Alameda Naval Air Station (Airfield)**

**2171 Monarch Street Alameda, CA 94501**

**Latitude: 37° 78' 8.277" N Longitude: 122° 32' 76.98" W**

**Site Activity:**

This scenario will test Tactical Team's ability to respond to a dynamic situation with multiple suspects and several hostages/victims. It will initially test the Team's ability to quickly brief a plan and then insert into the scenario to carry out said plan. The next portion of the exercise will test the Team's ability to move in an open space while maintaining appropriate tactics and coordinating with a support Tactical Team (non-competing). The Team will coordinate their movements with support Tactical Team while maintaining their efforts on completing their mission. In addition to this move, the Team will need to continue to brief their plan and contingencies to address several issues they should cover while maintaining 360 degree cover.

**Exercise Briefing:**

Approximately 6 armed terrorists are holding a VIP and her family (about 6-10 people) hostage. 2 of her security detail have already been killed. Police negotiators are in contact with the suspects but the negotiations are going badly. Hostage rescue planning is now underway.

The Incident Commander is ordering your team to plan an assault and assume a tactical advantage and perform a rescue mission. You will then secure the scene and transition to casualty care with the EMS Rescue Task Force (RTF). Your team, with an attached medical Rescue Task Force (RTF), will travel from the Forward Staging Area (FSA) to a close-to-target location. Your tactical team will assault the target when the terrorists have been lured out by a distraction coming from the opposite side of the scene.

At this point your tactical team will mobilize and assault the target. Your team will need to gain control of the situation and neutralize the threat. There may be casualties, including the hostages. Once the threat has been eliminated, you will escort the medical RTF into the scene and begin casualty care. After medical care is initiated, the casualties can then be moved to a Casualty Collection Point (CCP) and prepare for evacuation.

A combination of blank firing shoulder weapons and blank firing handguns will be used in this scenario.

**Exercise #\_\_ : Gold Command / Active Shooter  
College of Alameda**



**555 Ralph Appezato Memorial Parkway, Alameda, CA 94501**

**Latitude 37° 44' 16.4" N    Longitude 122° 04' 31.6" W**

**Site Activity:**

This scenario will simulate a Capitol Hill Special Response Unit and test a team's ability to provide safe passage to and from Capitol Hill so congressmen can practice baseball for a charity event. Teams will act as a security detail and make contact with any threats and take appropriate action to ensure the safety of the congressmen. Your team will have to secure the scene for arriving medical personnel and numerous Law Enforcement Agencies.

**Exercise Briefing:**

24 Congressmen have gathered at a park to practice for the next day's Congressional Baseball Game for Charity, an annual, bipartisan event first held in 1909. Your team is a Capitol Hill special response unit and will oversee security for the 24 congressmen and 40 plus staff members. There have not been any documented threats or any problems in the past. Alexandria Police Department, FBI, and the Secret Service are on standby which is typical for any congressional activity.

Special response units have been deployed to the site prior to the event for dignitary protection. During the baseball practice, an unknown number of terrorists attacked and shot numerous people on the field. Local 911 dispatchers received a call that several congressmen had been shot. Law enforcement units have arrived on scene, secured a perimeter, and initiated the fire and medical response. The team must consider the continued security needed at local hospitals and the safety of the non-injured and how to evacuate them from the field. On scene, one shooter was identified and was found armed with numerous firearms.

This scenario will use multiple integrated laser engagement systems (MILES). This exercise will take place at a secure athletic complex.

**Exercise #\_\_ : Gold Command / Rope Training Exercise  
U.S. Department of Transportation MARAD Fleet  
Ferry Point Rd and Avenue M, Naval Air Station Alameda, CA 94501**

**Latitude: 37° 46' 26.74" N Longitude: 122° 18' 4.66" W**

**Site Activity:**

This scenario will test a Team's ability to individually don equipment, climb to the Poop Deck of the Cape Orlando, and rappel off the Poop Deck to the dock. The height is about 120' from the deck to the water. A "guiding line", controlled by a Rigger, will be used to move the rappellers away from the vessel and onto the dock.

### **Exercise Briefing:**

The Tactical Teams will be provided a training and teamwork based scenario and there is no tactical component to this event. Your team is assigned to complete a guiding line rappel from the top of the Cape Orlando. Using standardized equipment, teams will perform a slow and controlled descent from the Cape Orlando to the dock which is about 25 feet from the vessel.

Safety gear will be issued prior to the climb to the top of the Poop Deck. Flagging tape will mark the route of descent. The Riggers will have control of all safety requirements and may ask for specific assistance during various phases of the event.

**Exercise # 3: Green Command: Confidence Course  
Military Ocean Terminal Concord (MOTCO)  
Pearl Av. / Delta St.  
Concord, CA 94520**

**Latitude: 37° 39' 37.93" N Longitude: 121° 53' 10.80" W**

### **Site Activity:**

This scenario is a confidence course to be completed by Community Emergency Response Teams (CERT). The course will require teams to demonstrate CERT knowledge and skills proficiency as they work through a series of obstacles/problems. After assembling at pre-designated locations, CERT teams will organize themselves according to Incident Command Structure (ICS) principles and determine how best to complete the confidence course in a prompt and efficient manner while maintaining CERT personnel accountability and completing the required records and reports.

### **Scenario Briefing:**

It is daytime and there are variable weather conditions. A devastating fire has struck your region. There are reports of numerous persons injured with widespread damage, power outages and broken water mains. Local first responders are overwhelmed with calls for service. As a result, your CERT team has been activated and directed to assemble at this location.

The CERT Coordinator at the Command Post (CP) is ordering your team to the location of an apartment building that sustained minor damage but has many reported injuries. The CERT team has been assigned the task of rescuing and relocating victims to a designated collection area. After all victims have been relocated, team members are expected to do a safety check on team members for any injuries that occurred during the assignment.

**Exercise # 2: Green Command: Disaster Medical Triage  
Military Ocean Terminal Concord (MOTCO) Building 398**

**Pearl Av. / Delta St.  
Concord, CA 94520**

**Latitude: 37° 39' 37.93" N Longitude: 121° 53' 10.80" W**

**Site Activity:**

This scenario will test the abilities of Community Emergency Response Teams (CERT) to organize themselves according to Incident Command Structure (ICS) principles, proceed to the site of reported building damage, set up and operate a Medical triage and treatment area, and report back to the Command Post (CP) on conditions. Teams will also be tested on coordinating with light search and rescue teams if required, maintaining CERT personnel accountability at all times, and completing the required records and reports.

**Scenario Briefing:**

It is daytime with variable weather conditions. A large earthquake has just struck your community. There are reports of numerous persons injured with widespread damage, power outages, broken water mains, and some fires. Local first responders are overwhelmed with calls for service. As a result, your CERT team has been activated and directed to assemble at this location.

The CERT Coordinator in the Command Post (CP) is ordering your team to the location of an apartment building that has sustained minor to moderate damage with many reported injuries. The team is tasked with performing a damage assessment of the neighborhood, mark the location of any damaged utilities, and report back to the CP using the assigned ham radio frequency. If circumstances require, perform light search and rescue, provide assistance to the sick or injured and/or those in need of assistance, and report back for reassignment once this mission has been accomplished.

**Exercise # 4: Green Command: Donations Management  
Military Ocean Terminal Concord (MOTCO) Building 1A-10  
Pearl Av.  
Concord, CA 94520**

**Latitude: 37° 39' 37.93" N Longitude: 121° 53' 10.80" W**

**Site Activity:**

This scenario will test the ability of Community Emergency Response Teams (CERT) to assemble at pre-designated locations, organize themselves according to Incident Command Structure (ICS) principles, and work at various sites assisting with response and recovery. They will also be tasked with creating a Donations Management Drop-off location and informing the Public Information

Officer. Teams will sort, organize, and distribute donations to victims, shelters and local assistance centers.

### **Scenario Briefing:**

It is daytime with seasonable weather conditions. A devastating dam failure has struck the region and residents were given little to no advance warning prior to evacuation. Shelters have opened and unsolicited donations are arriving everywhere in the region. Local first responders are overwhelmed with calls for service. As a result, your CERT team has been activated and directed to assemble at this location.

The CERT Coordinator at the Command Post (CP) is ordering your team to the location of a potential donation collection center. The center is in need of coordinating the collection of donations, informing the media of collection centers, sorting of tons of donations and distribution of donations to survivors who may have lost everything. Report back for reassignment once this mission has been accomplished.

**Exercise# 5: Green Command: Public Information Officer Press Release & VIP Briefings  
Military Ocean Terminal Concord (MOTCO)  
1800 Pearl Av. / Delta St.  
Concord, CA 94520**

**Latitude: 38° 0' 54.83" N    Longitude: 122° 0' 32.76" W**

### **Site Activity:**

This scenario will test the ability of Community Emergency Response Teams (CERT) to assemble at pre-designated locations, organize themselves according to Incident Command Structure (ICS) principles and work at various sites assisting with response and recovery. The Information Staff will work with the Green Area Commander to:

- Produce an information release.
- Provide information and exercise tours to VIPs.
- Use technology to produce a short video for social media describing the exercise.
- Handle media inquiries.

### **Scenario Briefing:**

It is daytime with seasonable weather conditions. A wildland fire has burned many structures in this and adjacent communities. There are reports of numerous persons injured and widespread damage, power outages, broken water mains, and fires. Local first responders are overwhelmed with calls for service. CERT teams from throughout the Bay Area have been activated and directed to assemble at this location.

CERTs are performing several functions at the incident: shelter/medical operations, search and rescue, donations management and working through a near-by confidence course, which is designed to represent various environmental settings. You are part of the Public Information Staff working for the Green Area Commander. Your assignment is to establish a Media Command Post and work with the information team to handle press releases to media inquiries, and presentations to executive staff and VIPs visiting the site.

**Exercise # 1: Green Command: Search and Rescue (SAR)  
Military Ocean Terminal Concord (MOTCO) Building 396-397  
Pearl Av. / Delta St.  
Concord, CA 94520**

**Latitude: 37° 39' 37.93" N   Longitude: 121° 53' 10.80" W**

**Site Activity:**

This scenario will test the ability of Community Emergency Response Teams (CERT) to assemble at a pre-designated location, organize themselves according to Incident Command Structure (ICS) principles, proceed to the site of a reported building collapse, perform a damage assessment, secure any damaged utilities, and report back to the Command Post (CP) on conditions found using designated ham radio frequencies. Teams will perform light search and rescue if required, perform triage, provide first-aid, move the sick or injured to the casualty collection area that has been established, maintain CERT personnel accountability at all times, and complete the required records and reports.

**Exercise Briefing:**

It is daytime with seasonable weather conditions. A magnitude 6.9 earthquake has just struck the San Francisco Bay Area. The quake has damaged roadways, structures, power and natural gas lines. There are reports of numerous persons injured with widespread damage, power outages, broken water mains, and some fires. Local first responders are overwhelmed with calls for service. As a result, your CERT team has been activated and directed to assemble at this location.

The CERT Coordinator at the Command Post (CP) is ordering your team to the location of a reported building collapse. Your CERT team has been directed to perform a damage assessment of this building, secure any damaged utilities, and report back to the CP using the assigned ham radio frequency. If circumstances require, perform light search and rescue, provide assistance to the sick or injured and/or those in need of assistance, and report back for reassignment once this mission has been accomplished.

**Exercise #\_\_ : Silver Command / Dirty Bomb**

**San Mateo Credit Union  
360 Convention Way, Redwood City, Ca. 94063**

**Latitude 37°29' 42.15" N   Longitude -122°13' 49.1405" W**

**Site Activity:**

This scenario will test the Team's ability to quickly develop a plan and then be interrupted with further information from the Command Post requiring the Team to immediately deploy. The tactical team is tasked with locating a dirty bomb and securing the area so EOD can diffuse it. The tactical team should anticipate any terrorists located will violently resist. The tactical team should anticipate the presence of any unarmed civilians.

**Exercise Briefing:**

Twenty-four hours ago, the FBI executed search warrants at several locations in the Stockton area. The warrants were based on intelligence that several state-sponsored foreign terrorists had imported one or more miniaturized nuclear devices. Evidence at the target locations revealed that one or more devices had been successfully constructed and the suspects fled with these devices several hours before the execution of the search warrant. Based on additional evidence obtained, the agents determined that the suspects intend to detonate the devices in densely populated areas of the San Francisco Peninsula.

Three hours ago, signal intercepts revealed that the suspects were en route to the peninsula with the devices. Based on the probable yield of the devices, the Department of Energy estimates 12,000 fatalities and 17,000 injuries for each device detonated.

Due to the urgency of the threat and the unknown location, all available tactical teams have been activated and assigned targets to search. Your team has been assigned the parking structure under the BOX headquarters in Redwood City. Your team's mission is to locate the bomb then secure the area so EOD can diffuse it. Your team should anticipate any terrorists located will violently resist. Your team should anticipate the presence of unarmed civilians.

The site is located in the parking structure, located at 360 Convention Way, Redwood City, CA 94063. Caution tape will be used to designate cold, warm, and hot zones. Teams will receive a safety briefing and be issued safety gear prior to the exercise scenario. Biodegradable marking cartridges will be used at this site.

**Exercise # \_\_\_\_: Silver Command / Hijack Airliner**

**Federal Air Marshal Service, San Francisco Field Office**

**Latitude** [REDACTED] **Longitude** [REDACTED]

**Site Activity:**

This scenario will test tactical team's ability to respond to a hijacking with active shooters and hostages. The responding tactical team will be forced to go dynamic when shots are heard from a gate area. They must identify multiple threats, secure the aircraft and gate area, evacuate people, and coordinate aid to the injured.

**Scenario Briefing:**

This scenario will involve an unknown number of terrorists who have targeted United Airline flight 911 at San Francisco International Airport's international terminal. Reports indicate that the suspects have taken multiple subjects hostage, gunshots have been heard and the aircraft has been taken over. TSA checkpoints have been closed and all personnel are exiting through the lower level. The terrorists' location is on the aircraft.

Participating team will be given time to formulate their plan to identify the threats, secure the aircraft and gate area, rescue the hostages, and arrest the suspects.

Upon entering the Federal Air Marshal Facility at their San Francisco Field Office, participating tactical teams will go through a safety inspection to assure no live weapons are brought into the training venue. Participating teams will be given a safety brief and then be issued safety gear and training equipment. Non-Lethal Training Ammunition will be used for simulated live fire effect.

Authorized personnel will be allowed to observe the exercise from an identified safe area. Upon completion of the scenario, participating team members will be escorted to the equipment issuance area where they will return all equipment and be debriefed.

**Exercise # \_\_: Silver Area Command / Radiological Detection  
Genentech  
701 DNA Way, South San Francisco CA 94080**

**Latitude: 37° 39' 8.63" N    Longitude: 122° 23' 13.06" W**

**Site Activity:**

This scenario will test a tactical team's ability to recognize and locate radiological threats and sources through the use of Personal Radiation Detectors (PRDs). Prior to the exercise, teams will receive the detectors and just in time training on the use of the devices. This will allow the teams

to locate a radiological source and stop the suspects from leaving the facility with the source in their possession.

### **Scenario Briefing:**

Your team has been dispatched to Rockwell Medical Equipment Corporation. The company manufactures cancer treatment equipment that utilizes strong radioactive sources. The company occupies a one-story warehouse in which is stored the equipment and radioactive sources. In the wrong hands, these radioactive sources could be used to make a radiological dispersal device (a dirty bomb).

Earlier today, Rockwell Medical Equipment Corporation was alerted by law enforcement of a threat from a terrorist cell wanting to gain access to radiological sources to make a dirty bomb. It was unknown how serious the threat was until 2034 hours, when the facility's silent alarm was triggered alerting local law enforcement to a possible break-in at the facility. It appeared members of the cell were carrying out their plan to steal Rockwell Medical Equipment Manufacturing Corporation's radiological sources.

At 2042 hours, an officer and his partner, arrived at the facility, enter the warehouse through a door that had been left open, and were immediately engaged in gunfire by the terrorists. One officer has been shot and killed. The other officer has radioed to dispatch for help. Teams

All scenario play takes place in the Genentech warehouse. No disturbance of the ground will take place during scenario play. No hazardous conditions will be created by scenario play. Upon completion of the exercise, the scenario location will be rehabilitated and returned to its prior use.

Live radioactive sources, in sealed containers, will be used in the scenario. Staff from the Domestic Nuclear Detection Office (DNDO) will monitor all radioactive sources as well as exposure levels of participants. Tactical teams will receive just-in-time training on how to use assigned personal radiation detectors (PRDs). These detectors will alert teams when they enter a radiation field and allow them to properly locate the radioactive materials they need to secure once the threat has been neutralized. Personnel and weapons accountability will be maintained at all times.

**Exercise #\_\_ : Silver Command: Social Media Takeover**



**Facebook Campus  
1390 Willow Road, Menlo Park, CA 94025**

**Latitude: 37° 28' 44.6946" N      Longitude: 122° 9' 2.5164" W**

**Site Activity:**

This scenario will test Tactical Team's ability to create and execute a plan to neutralize an active shooter situation, rescue hostages, render aid to injured persons, locate and move to safety any employees hiding in the building.

**Scenario Briefing:**

Approximately two hours ago, an individual armed with a handgun entered building 1390 on this social media business campus. Shots were fired by the suspect and several employees were able to escape the building. It is unknown how many employees may still be trapped inside or injured. Campus security is reviewing surveillance footage to gain additional information on the incident.

Security has received a call from the suspect who claims that he has multiple hostages. He is very angry with the company for censoring him and ruining his life. He is demanding money for damages caused by the company, access to news media to get his message out without interference from the company, and a paid position with the company wherein he will protect the rights of its users.

All scenario play takes place at the Facebook Campus Office building. No disturbance of the ground will take place during scenario play. No hazardous conditions will be created by scenario play. Upon completion of the exercise, the scenario location will be rehabilitated and returned to its prior use. Simunitions will be used, safety briefings, and all precautions will be in place.

**Exercise #E1: Swan Song / Hydro-Bomb  
EOD Mythbuster house  
Dublin, California**

**Latitude: 37° 43' 10.3" N    Longitude: 121° 53' 8" W**

**Site Activity:**

This exercise will test the readiness of Explosive Ordnance Dispersal (EOD or Bomb Squad) units. Teams will complete a series of EOD related activities including use of a logic tree, RSP/hand entry techniques, booby trap search and clear, hazmat disposal and range procedures.

**Scenario Briefing:**

EOD teams will report to a scene involving a popular game show where a disgruntled operations employee suffering from psychological issues built an Improvised Explosive Device (IED) into a podium on the stage. Two victims received information that the IED will detonate if they stop cycling a switch on the podium. The teams will need to develop a plan to rescue the victims and then formulate a plan to recognize all threats and render safe any hazardous components.

This scenario will use EOD disrupter ammunition in the Percussion Actuated Non-Electric (PAN) disrupter or Mineral Water Bottle (MWB). Teams will receive a safety briefing prior to the exercise scenario. The site for this exercise is a building structure used primarily for EOD/K9 training and scenarios. The exercise will be conducted at a rural property, utilizing existing buildings and surrounding open field.

**Exercise # E3: White Command / 5k Mud Run  
Explosive Ordnance Disposal Range  
1 Ebod Avenue, Dublin, CA 94568**

**Latitude: 37° 43' 16.4" N Longitude: 121° 52' 53.7" W**

**Site Activity:**

This scenario will test Explosive Ordnance Disposal Unit (EOD) teams' ability to use a small unmanned aircraft system (sUAS) to locate potential threats, analyze those threats, and render any devices safe using standard EOD techniques.

**Scenario Briefing:**

The responding teams will be given a briefing on the situation. They will be told that they have been detailed to the 5<sup>th</sup> Annual Wounded Veteran 5k Mud Run. Event organizers indicate that there have not been any social media threats indicating that this event is a target but have asked that they conduct a cursory search of the route so they can start the run on time.

The teams will need to utilize the sUAS to quickly search the event route. Once unattended bags are located, they will need to conduct an analysis of the bags to determine if there are any Improvised Explosive Devices (IED) located inside. They should conclude that one of the bag does contain an IED and render the threat safe utilizing standard EOD techniques.

The exercise will be conducted at the Explosive Ordnance Disposal Range, utilizing live explosive tools and detonators. A Bomb Technician will act as an explosives safety handler and will not issues live explosives or detonators until appropriate to do so. The teams will receive a safety briefing prior to the scenario.

**Exercise #\_\_ : TAN COMMAND: Active Shooter School Campus**

**June Jordan School of Equity**  
**325 La Grande Ave, San Francisco Ca 94112**  
**Latitude: 37° 71' 94.48" N      Longitude: 122° 42' 52.24" W**

**Site Activity:**

This scenario will test the ability of Tactical Teams to gather information, develop and execute a plan in a safe manner during an active shooter event at a school. Teams will be responsible for dealing with various events and will be required to engage and neutralize threats if necessary.

**Scenario Briefing:**

All Participating tactical teams will be given the following information at the conclusion of a video briefing to ensure continuity between training evolutions:

Approximately 15 minutes ago, an unknown subject or subjects entered the June Jordan School of Equity carrying guns and opened fire on staff and students. There have been numerous reports of gunfire but nothing has been heard in the last 10 minutes. Many staff and students have contacted 911 to say they are hiding in classrooms and closets and have barricaded the doors to deny entrance to the shooter or shooters. Your team has been tasked with resolving this incident.

The scenario is situated on a Middle School campus that services approximately 900 students. Teams will maneuver through the corridors utilizing sound tactical methods to ensure their safety and security. At different intervals during their search they will engage obstacles and threats.

**Exercise #\_\_\_: TAN COMMAND: Rescue Task Force School Campus**  
**June Jordan School of Equity**  
**325 La Grande Ave, San Francisco Ca 94112**  
**Latitude: 37° 71' 94.48" N      Longitude: 122° 42' 52.24" W**

**Site Activity:**

The scenario involves a Rescue Task Force that is responsible for rescuing victims of the Active Shooter incident in the scenario described above. The scenario is situated on a Middle School campus that services approximately 900 students. Teams will meet up with the Rescue Task Force Team and escort them through the "Hot Zone" by maneuvering through the corridors utilizing sound Tactical methods to ensure their safety and security. At different intervals during their search they will engage casualties and injured individuals that will have to be dealt with.

Teams will be responsible to deal with each event and engage, deescalate or neutralize threats if necessary. Safety is the overall concern of everyone involved and all safety measures and practices will be enforced. Once the threat or threats are handled accordingly and the area is safe and secure, the Teams will escort the Rescue Task Force to the Casualty Collection point.

This scenario is an intelligence driven exercise testing the Tactical Teams ability to gather information, develop a plan and execute that plan in a safe manner. This scenario is a response to an Active Shooter in a School environment. During the scenario the teams will receive their briefing and using the information provided they will begin planning their response to the Active Shooter incident. During their briefing an “inject” will be delivered that will direct them to the area where it has been reported that the original shooting incident occurred. Numerous casualties and injured are in the general area and immediate response from the Rescue Task force is needed to prevent more deaths. At some point there will come upon a situation where one of the unknown subjects will appear and the team will have to employ de-escalation techniques in an effort to gain a peaceful solution to the situation.

### **Scenario Briefing:**

All Participating tactical teams will be given the following information at the conclusion of the video briefing to ensure continuity between training evolutions:

On today’s date, approximately 15 minutes ago, an unknown subject or subjects entered the “June Jordan School of Equity” located at 325 La Grande Ave. in San Francisco, and began to open fire with unknown weapons on Staff and students. There have been numerous reports of gunfire but nothing has been heard in the last 10 minutes. Many Staff and Students have contacted 911 to say they are hiding in classrooms and closets and have barricaded the doors to deny entrance to the shooter or shooter’s. There are Teams already in the building dealing with the suspect/suspects. Your job will be to provide security and assistance to the Rescue Task Force that will be entering the building to assist with the wounded and to ensure they have a safe environment to work in. At this time there are still active threats inside the building.

Your team has been tasked with resolving this event.

**Exercise# FS-11: Red Area Command / Towing**  
**San Francisco Bay Waters Training Area South**  
**Operations Area Defined within the below four coordinates**  
**Latitude: 37° 48' 10.003" N   Longitude: 122° 21' 36.195" W**  
**37° 40' 14.481" N                      122° 12' 89.574" W**  
**37° 35' 11.438" N                      122° 16' 67.112" W**  
**37° 47' 30.879" N                      122° 22' 21.957" W**

### **Site Activity:**

This exercise will test the ability of maritime Fire Service Rescue Units (FSRU) to: 1) work in conjunction with law enforcement, EMS, local fire department and United States Coast Guard (U.S.C.G) personnel, 2) demonstrate collision avoidance procedures and maneuvers, 3) demonstrate safe approach and boarding of disabled vessels capabilities, 4) demonstrate boat

handling skills while maintaining both a stern and side tow, 5) demonstrate marlinspike seamanship while rigging the vessel for tow, and 6) demonstrate docking and getting underway while maintaining a tow capabilities.

### **Scenario Briefing:**

Members of a maritime Fire Service Rescue Unit (FSRU) respond to a report of a sinking boat. Upon their arrival, they determine that members of a Home Grown Violent Extremist (HGVE) group protesting the importation of lumber harvested from an environmentally sensitive area in South East Asia have accidentally rammed a passing cabin cruiser with their semi-rigid inflatable boat. The cabin cruiser appears to be seriously damaged, taking on water, in danger of sinking and at risk for becoming a hazard to navigation. Further, failure to control the situation and rapidly move the damaged vessel to a designated area for stabilization will result in the release of hazardous materials into the San Francisco Bay.

Upon arrival, water rescue team personnel will have their boats and required personal protective equipment inspected. Prior to the beginning of the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if the boat fails its safety inspection, personnel lack the necessary PPE, training or have failed to attend the safety briefing.

The entire exercise will be located within San Francisco Bay. The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly identified by safety cones and signs located at the US Coast Guard Sector San Francisco site. A maritime safety zone will be established by the U.S.C.G Auxiliary to prevent unauthorized entry at established entry points and utilizing the features of the Bay. No training will take place during low light operations (night operations). No hazardous materials will be released into the environment as part of this exercise. No portions of the Bay or surrounding port facilities will be disturbed as part of this exercise.

**Exercise# FS-12: Red Area Command / Person in the Water (PIW)  
San Francisco Bay Training Area North**

## **Operations Area Defined within the below four coordinates**

<b>Latitude: 37° 54' 84.069" N</b>	<b>Longitude: 122° 25' 19.569" W</b>
<b>37° 50' 28.484" N</b>	<b>122° 19' 75.219" W</b>
<b>37° 49' 02.262" N</b>	<b>122° 27' 47.182" W</b>
<b>37° 50' 88.934" N</b>	<b>122° 28' 20.641" W</b>

### **Site Activity:**

This scenario will test the abilities of maritime Fire Service Rescue Units (FSRU) to: 1) work in conjunction with law enforcement, EMS, local fire department and United States Coast Guard (U.S.C.G) personnel, 2) demonstrate “man overboard” procedures and maneuvers, 3) demonstrate collision avoidance procedures and maneuvers, 4) demonstrate the safe approach and recovery of persons in the water (PIW), 5) demonstrate boat handling skills through a serpentine course in forward and reverse, 6) demonstrate heaving and recovery of rescue lines and rings, and 7) demonstrate docking and getting underway.

### **Scenario Briefing:**

This is a rapid response to a port facilities emergency. Members of a maritime Fire Service Rescue Unit (FSRU) respond to a report of an injured person. Upon their arrival they determine that a suspected Improvised Explosive Device (IED) has detonated on a bulk cargo vessel. A passing pleasure boat has taken some of the injured passengers onboard and called 9-1-1 for assistance.

Upon arrival, water rescue team personnel will have their boats and required personal protective equipment inspected. Prior to the beginning of the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if the boat fails its safety inspection, personnel lack the necessary PPE, training or have failed to attend the safety briefing.

The entire exercise will be located within San Francisco Bay. The scenario’s specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly identified by safety cones and signs located at the US Coast Guard Sector San Francisco site. A maritime safety zone will be established by the U.S.C.G Auxiliary to prevent unauthorized entry at established entry points and utilizing the features of the Bay. No training will take place during low light operations (night operations). No hazardous materials will be released into the environment as part of this exercise. No portions of the Bay or surrounding port facilities will be disturbed as part of this exercise.

**Exercise# FS-12: Red Area Command / Boat Fire**  
**San Francisco Bay Training Area North**

## **Operations Area Defined within the below four coordinates**

<b>Latitude: 37° 54' 84.069" N</b>	<b>Longitude: 122° 25' 19.569" W</b>
<b>37° 50' 28.484" N</b>	<b>122° 19' 75.219" W</b>
<b>37° 49' 02.262" N</b>	<b>122° 27' 47.182" W</b>
<b>37° 50' 88.934" N</b>	<b>122° 28' 20.641" W</b>

### **Site Activity:**

This scenario will test the abilities of maritime Fire Service Rescue Units (FSRU) to: 1) work in conjunction with law enforcement, EMS, local fire department and United States Coast Guard (U.S.C.G.) personnel, 2) demonstrate Maritime Firefighting procedures and maneuvers, 3) demonstrate collision avoidance procedures and maneuvers, 4) demonstrate the safe approach and engagement of a boat on fire 5) demonstrate extinguishing a fire on a boat, and 6) demonstrate docking and getting underway.

### **Scenario Briefing:**

Members of a maritime Fire Service Rescue Unit (FSRU) respond to a report of a boat on fire. Upon their arrival they determine that an Improvised Incendiary Device (IID) has been thrown by an International Violent Extremist Group (IVEG) onto a passenger boat carrying a foreign dignitary and his family. A passing pleasure boat has taken some of the injured passengers onboard and has called 9-1-1 for assistance.

Upon arrival, water rescue team personnel will have their boats and required personal protective equipment inspected. Prior to the beginning of the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if the boat fails its safety inspection, personnel lack the necessary PPE, training or have failed to attend the safety briefing.

The entire exercise will be located within San Francisco Bay. The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly identified by safety cones and signs located at the US Coast Guard Sector San Francisco site. A maritime safety zone will be established by the U.S.C.G. Auxiliary to prevent unauthorized entry at established entry points and utilizing the features of the Bay. No training will take place during low light operations (night operations). No hazardous materials will be released into the environment as part of this exercise. No portions of the Bay or surrounding port facilities will be disturbed as part of this exercise.

**Exercise #\_\_\_: Tan Command / Passenger plane hi-jacking/hostage rescue  
San Francisco International Airport Scenario**

**1057 North Access Road, San Francisco, CA 94128**

**Latitude: 37° 37' 40.4" N Longitude: 122° 22' 26.7" W**

**Site Activity:**

This scenario will test a tactical team's ability to respond to a hostage incident on a full size commercial aircraft. The team's abilities to quickly plan and utilize contingency plans during a dynamic event will also be evaluated. The team will be tasked with tactically moving to an aircraft via an armored vehicle and conducting a hostage rescue. The 767 airplane is a full-scale training airplane with complete interior. The Participant Team will be tested on their ability to tactically approach the aircraft, conduct an efficient tubular assault/hostage rescue on an aircraft, and eliminate hostile small arms fire while protecting the lives of hostages.

**Exercise Briefing:**

A small group of terrorists has taken control of a 767 passenger airliner near the plane's hangar at San Francisco Airport and have taken several of the maintenance crew hostage. Negotiations are in progress the terrorists are demanding fuel and a pilot or they will begin killing hostages.

The Participant Team will be provided with personnel familiar with the aircraft and with a Bearcat armored rescue vehicle. The Bearcat will be operated by a Safety Officer who will drive the participants to the airplane. The participants will then dismount the Bearcat and use stationary air-stairs to enter the plane.

This scenario will not utilize simunitions, but will use laser equipment for the force on force portion of the exercise. Teams will receive a safety briefing and be issued equipment prior to actions on.

**Exercise # EOD 04: White Command / Storage Shed  
Explosive Ordnance Disposal Range  
1 Ebod Avenue, Dublin, CA 94568**

**Latitude: 37° 43' 16.4" N Longitude: 121° 52' 53.7" W**

**Site Activity:**

This scenario is designed to test an Explosive Ordnance Disposal (EOD) team's ability to conduct threat assessments, explosive precursor recognition, and the ability to function within confined areas. Teams will be greeted by the Site Captain and briefed regarding the parameters of the training. They will then complete a series of EOD related activities designed to focus on the use of a logic tree, tactical deployment, application of remote techniques and implementation of industry standard remote render safe procedures.



**Exercise Briefing:**

Teams will be informed that patrol officers are responding to the report of a homemade explosives lab in a storage facility. Teams will also be informed that patrol officers were closing in on the investigation of a suspected package bomber. Upon arrival the subject associated with the vehicle fled on foot.

Teams will learn the subject has previously been observed in possession of small, homemade explosive devices. Units describe observing a makeshift laboratory and other suspicious items inside the open storage unit when they initially contacted the subject.

Based on the information provided, teams will be expected to recognize the possibility that volatile explosive components are present in the storage unit. Teams must then determine appropriate course of action to safely navigate the storage unit and successfully disrupt any suspect devices located in the area. Preservation of evidence and the mitigation of unnecessary property damage will also be evaluated.

**Exercise # 2: White Command / WMD  
EOD Blue Barn  
6299 Broder Blvd, Dublin CA 94568**

**Latitude: 37° 71' 71.97" N Longitude: 121° 88' 88.64" W**

**Site Activity:**

This scenario will test an Explosive Ordnance Dispersal (EOD) Team's ability to respond to a dynamic situation by integrating with a tactical team to make entry into a known terrorist location. It will initially test the Team's ability to quickly brief a plan and then make entry into a structure that will contain a target and booby traps. The next portion of the exercise will test the Team's ability to conduct EOD diagnostics and proper reach back with federal entities. In addition, the team will have to maintain proper personal protective equipment for a radiological environment.

**Exercise Briefing:**

The FBI has been involved in an investigation regarding two subjects that reside at 6299 Border Blvd. Their informant is a lab tech who works for a company that manufactures atomic clocks that contain Cesium. The Lab Tech was identified when an inventory of the lab revealed that a large amount of Cesium was missing. The suspects have been identified and are versed in the construction of Improvised Explosive Devices (IEDs) and have experience working with radiological material. Intelligence gathered by the FBI indicates that the subjects plan to carry out an attack on Downtown Oakland in the next couple of days so they have obtained a warrant to search the residence.

The Incident Commander (IC) is on scene and orders your team to assist SWAT in making entry into the residence and resolve the situation. You must keep the IC up to date and provide any information necessary for reach back.

The teams will be encountering live radiological sources and the roll players will be utilizing blank cartridges. The federal entity providing the radiological sources will maintain proper custody of it at all times. The teams will be given a safety brief and provided ear and eye protection as needed.

**Exercise #\_\_ : Gold Command: Active Shooter**  
**University of California San Francisco (UCSF) Benioff Children's Hospital – Oakland**  
**747 52nd St, Oakland, CA 94609**

**Latitude: 37° 50' 14.97" N   Longitude: 122° 16' 2.94" W**

**Site Activity:**

This scenario will test a Tactical Team's ability to respond to an active shooter situation with multiple suspects and hostages. It will initially test the Team's ability to quickly brief a plan and then be interrupted when negotiations break down and the situation degrades requiring the Team to immediately deploy. The next portion of the exercise will test the Team's ability to move in an open space, into a building environment, while maintaining appropriate tactics. In addition to this move, the Team will need to continue to brief their plan and contingencies to address several issues as they occur.

**Exercise Briefing:**

Tactical teams report to a scene in which several suspects have breached a secure gate in an attempt to destroy a power generator. The subjects enter the building and are moving freely on the second floor of the hospital and have taken at least one hostage. The teams will begin their briefing and planning at the command post. The teams will listen to the live negotiations with the subjects when they hear shots and screams. The teams should immediately respond and enter the building.

When at the top of the stairs, the teams will be faced with two corridors occupied by roving armed subjects. Several bodies and weapons will be located in these corridors. After firing several shots at the responding team, a subject using a hostage as a shield will retreat behind a closed door to a large treatment ward. The teams will need to develop a plan to assault the interior of the second floor and the treatment ward to rescue the hostage. They will also need to recognize an IED left in the corridor near the treatment ward.

This scenario will use inert weapons fitted with laser transmitters that indicate each time the weapon is fired and each scenario participant will wear a vest that will indicate if the participant has been hit by gunfire. Teams will receive a safety briefing and be issued safety equipment prior to the exercise scenario. The exercise will be conducted in a parking lot surrounded by a permanent

security fence and existing buildings. Staff and visitors will be advised of the training and the areas used for the scenario will be secured to restrict access. The areas that will be used during the scenario are normally closed during the time needed for the event and will not disrupt normal hospital operation.

**Exercise # \_\_: Tan Command / High Rise Active Shooter  
Four Embarcadero Center  
San Francisco, CA 94111**

**Latitude: 37° 47' 42.90" N Longitude: 121° 23' 45.98" W**

**Site Activity:**

This scenario will test Tactical Teams' abilities to respond to a dynamic situation with multiple suspects and multiple victims. It will initially test the Team's ability to quickly brief a plan and to immediately deploy and initiate this plan because the scenario demands immediate action. Once the Teams are on the move, they will have to adjust and switch tactics to accomplish certain additional tasks. Additionally, in order to successfully complete the mission, the Teams will have to hastily prioritize their mission objectives when they encounter these tasks. The Teams will be tested on the use of appropriate tactics while operating in a heavily furnished confined office space setting as well as covering multiple floors. In addition to the terrain, the Teams will have to address simultaneous issues with multiple suspects and victims and keep an effective work force, all in a timely manner. The Teams will need to continue to brief their plans and contingencies to address the evolving issues they encounter.

**Exercise Briefing:**

Tactical teams will report to a scene in which they have been flagged down and informed that an active shooter event is currently happening in an office building. Several 911 calls have come in via dispatch and confirmed it. Patrol units have arrived and dispatch has lost communication with the initial responding officers. The tactical commander has ordered the Teams to respond and secure the scene.

While en route to the Hot Zone, the Teams will be informed that 2-3 gunman armed with rifles are actively shooting in the office building. At this point, the Teams will hear gunshots but not see any suspects. The Teams will need to immediately deploy and brief on the move. The Teams will have to use proper communication and utilize proper tactics to search for the suspects in the office building which contains multiple floors. As the Teams search for the suspects, they will encounter wounded law enforcement personal and victims needing medical attention (but who will also provide intelligence regarding the suspects). The Teams will keep moving and searching for the threat and encounter an IED obstacle. The Teams will then encounter additional shots being fired and have to decide how to use their workforce to appropriately deal with additional suspects and

victims. The Teams will have to rapidly deal with these issues to eliminate all suspects and save all the remaining victims from actively being shot.

This scenario will use biodegradable marking cartridges. Teams will receive a safety briefing and be issued safety gear prior to the exercise scenario. The exercise will be conducted on private property, in a high-rise building located in a metropolitan city.

**Exercise #\_\_ : Gold Command: Music Festival Shooting (South- Team A Focus)**  
**U.S. Department of Transportation MARAD Fleet**  
**1499 Ferry Point Road, Alameda, CA 94501**

**Latitude: 37° 46' 27.44" N Longitude: 121° 17' 59.53" W**

**Site Activity:**

This scenario will test a tactical team's ability to respond to an active shooter situation similar to the Las Vegas music festival incident. Two competing teams (Team A and Team B)- each with an EMS Rescue Task Force assigned to them- will participate during the scenario and will be required to work in conjunction with each other. They will be briefed together and will have two different areas of responsibility (North and South) and will be tested on their communication skills.

**Scenario Briefing:**

Due to multiple, credible threats made to the venue and to specific musicians playing at the Phalanx Music Festival concert, 2 tactical teams (with their attached EMS Rescue Task Force) have been assigned to the venue as a Quick Reaction Force for the unarmed security team. The FBI, NCRIC and local police are also following up on the threats.

Prior to the concert, attendees have been visually screened by security, but have not been searched, nor are there metal detectors present. There are two main entrances to this venue, one to the south and one to the north. The South entrance is close to the stage has been assigned to Tactical Team A and the North entrance is close to the parking lot and has been assigned to Tactical Team B.

During the concert, a sniper located on the north side of the concert begins to fire hundreds of shots down onto the concert goers. Based on the location of the teams, Team A must communicate with Team B, who quickly goes into active shooter mode. Team A must content with chaotic crowds, injured victims, as well as a credible threat to the musicians. An individual in the crowd is seen with a handgun (off duty officer attending the concert). Once the sniper has been neutralized, Team A and the EMS RTF team can safely enter the "killing field" to begin triage, treatment and rescue of those salvageable. Ambulance strike teams (AST) then transports some casualties to mobile field hospital (MFH). MFH will be set up in a building about 500 meters away. The field hospital will treat victims.

A UAV team as part of the Sheriff's Department will be on site and can provide real-time intelligence for both teams and to the Incident Command element. Concert plan layouts are available for your review. Blank firing weapons will be used. An administrative hold at the beginning of the scenario shall be performed. All tactical team members shall be pat searched prior to entering the scenario. All personnel (including role players, evaluators, safety officers, and observers) will be provided eye and ear protection and will be expected to wear them at all times when the scenario is in play. All will be briefed to use a minimum 3 foot standoff range while using the blank firing weapons.

**Exercise #\_\_ : Gold Command: Music Festival Shooting (North- Team B focus)**  
**U.S. Department of Transportation MARAD Fleet**  
**1499 Ferry Point Road, Alameda, CA 94501**

**Latitude: 37° 46' 27.44" N Longitude: 121° 17' 59.53" W**

**Site Activity:**

This scenario will test a tactical team's ability to respond to an active shooter situation similar to the Las Vegas music festival incident. Two competing teams (Team A and Team B)- each with an EMS Rescue Task Force assigned to them- will participate during the scenario and will be required to work in conjunction with each other. They will be briefed together and will have two different areas of responsibility (North and South) and will be tested on their communication skills.

**Scenario Briefing:**

Due to multiple, credible threats made to the venue and to specific musicians playing at the Phalanx Music Festival concert, 2 tactical teams (with their attached EMS Rescue Task Force) have been assigned to the venue as a Quick Reaction Force for the unarmed security team. The FBI, NCRIC and local police are also following up on the threats.

Prior to the concert, attendees have been visually screened by security, but have not been searched, nor are there metal detectors present. There are two main entrances to this venue, one to the south and one to the north. The South entrance is close to the stage has been assigned to Tactical Team A and the North entrance is close to the parking lot and has been assigned to Tactical Team B.

During the concert, a sniper located on the north side of the concert begins to fire hundreds of shots down onto the concert goers. Based on the location of the teams, Team A must communicate with Team B, who quickly goes into active shooter mode. Team B must identify the location of the shooter and navigate stairways and corridors of the Cape Orlando to the shooter's location. They must find and neutralize the threat. Along the way they will see a few injured/dead victims. Once threat is neutralized, Team B will work with the RTF to assess and begin triage and treatment on the casualties. Ambulance strike teams (AST) then transports some casualties to mobile field

hospital (MFH). MFH will be set up in a building about 500 meters away. The field hospital will treat victims.

A UAV team as part of the Sheriff's Department will be on site and can provide real-time intelligence for both teams and to the Incident Command element. Concert plan layouts are available for your review. Blank firing weapons will be used. An administrative hold at the beginning of the scenario shall be performed. All tactical team members shall be pat searched prior to entering the scenario. All personnel (including role players, evaluators, safety officers, and observers) will be provided eye and ear protection and will be expected to wear them at all times when the scenario is in play. All will be briefed to use a minimum 3 foot standoff range while using the blank firing weapons.

**Exercise # FS1: Red Area Command / Search for Stolen Radiological Materials  
Mare Island Training Area (MITA)**

**Operations Area Defined within the below four coordinates**

<b>Latitude: 38° 06' 49.4" N</b>	<b>Longitude: 122° 17' 41.3" W</b>
<b>38° 07' 08.2" N</b>	<b>122° 16' 50.7" W</b>
<b>38° 03' 55.3" N</b>	<b>122° 16' 46.1" W</b>
<b>38° 04' 17.6" N</b>	<b>122° 14' 37.4" W</b>

**Site Activity:**

This is the HazMat Team response to the Silver Command scenario of the same event and will test the abilities of a Hazardous Materials Team to provide a rapid response to a HazMat emergency. Teams will be required to: 1) work in conjunction with law enforcement, EMS and local fire department personnel to provide assistance with finding stolen radioactive materials, 2) establish perimeters and exclusionary zones, 4) apply the principle of "As Low as Reasonable Possible" to minimize unnecessary radiation exposure, 5) conduct a search for stolen radiological materials, 6) identify radiological materials found, and 7) perform decontamination as necessary.

**Scenario Briefing:**

Your hazardous materials team is responding to a report of a radiological emergency. Law enforcement on the scene inform you that members of a Home Grown Violent Extremist (HGVE) group have carried out a well-planned burglary at a medical equipment manufacturing facility that installs strong radioactive sources in cancer treatment equipment. The violent extremists want to use the stolen radioactive material in the construction of a Radiation Dispersal Device or "dirty bomb". After setting off a security alarm, the extremists fled the scene. Local police arrived to investigate the cause of the alarm. Upon entering the facility, their belt-worn personal radiation detectors begin to sound. After conducting a security sweep, they observe that several radiation storage containers have been forced open and their contents are missing. The Incident Commander is requesting that your hazardous materials team locate the radiation sources, confirm the identity

of the radioisotope(s) found, and recover them. The scene is secure.

Upon arrival, hazardous materials team personnel will have their vehicles and required chemical protective equipment inspected. Prior to beginning the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if their vehicle or chemical protective equipment fails its safety inspection, personnel lack the necessary personal protective equipment, training or have failed to attend the safety briefing.

The entire exercise will be located within the Mare Island Training Area (MITA) in the City of Vallejo, CA. The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly identified by safety cones and signs located. A scenario safety zone will be established through the use of portable barriers, fencing and caution tape to prevent unauthorized entry at established scenario entry points and utilizing the human made and natural features of the Island. No hazardous materials will be released into the environment as part of this exercise. No portions of the Island or surrounding ship repair facilities will be disturbed as part of this exercise.

**Exercise # FS6: Red Area Command / Weapons of Mass Destruction Incident Involving a Rail Tank Car  
Mare Island Training Area (MITA)**

**Operations Area Defined within the below four coordinates**

<b>Latitude: 38° 06' 49.4" N</b>	<b>Longitude: 122° 17' 41.3" W</b>
<b>38° 07' 08.2" N</b>	<b>122° 16' 50.7" W</b>
<b>38° 03' 55.3" N</b>	<b>122° 16' 46.1" W</b>
<b>38° 04' 17.6" N</b>	<b>122° 14' 37.4" W</b>

**Site Activity:**

This scenario will test the ability of a hazardous materials team to: 1) perform sampling, 2) identify the unknown TIC(s) using the chemical identification systems, 3) establish initial perimeters and exclusionary zones, 4) provide personal protective equipment and protective action recommendations to incident command and the emergency operations center, and 5) request additional resources if needed. The scene is secure.

**Scenario Briefing:**

Your hazardous materials team has been requested to respond to a report of a WMD emergency. Law enforcement on the scene inform the you that members of a Home Grown Violent Extremist (HGVE) group have tampered with the valve controls on a rail tank car containing an unknown toxic industrial chemical (TIC). This has caused the uncontrolled release of TICs that have

formed a large vapor cloud that is threatening nearby businesses and residents. By committing such an act of terror, the HGVE hopes to coerce government and the civilian population in furtherance of their political and social objectives by causing a large number of casualties, creating panic and disrupting the Bay Area economy with the threat of additional attacks.

Upon arrival, hazardous materials team personnel will have their vehicles and required chemical protective clothing and chemical detection equipment inspected. Prior to beginning the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if their vehicle, chemical protective clothing or chemical detection equipment fails its safety inspection, personnel lack the necessary personal protective equipment, training or have failed to attend the safety briefing.

The entire exercise will be located within the Mare Island Training Area (MITA) in the City of Vallejo, CA. The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly identified by safety cones and signs located. A scenario safety zone will be established through the use of portable barriers, fencing and caution tape to prevent unauthorized entry at established scenario entry points and utilizing the human made and natural features of the Island. No hazardous materials will be released into the environment as part of this exercise. No portions of the Island or surrounding ship repair facilities will be disturbed as part of this exercise.

**Exercise # FS3: Red Area Command / Weapons of Mass Destruction Incident at Food  
Processing Facility  
Mare Island Training Area (MITA)**

<b>Operations Area Defined within the below four coordinates</b>	
<b>Latitude: 38° 06' 49.4" N</b>	<b>Longitude: 122° 17' 41.3" W</b>
<b>38° 07' 08.2" N</b>	<b>122° 16' 50.7" W</b>
<b>38° 03' 55.3" N</b>	<b>122° 16' 46.1" W</b>
<b>38° 04' 17.6" N</b>	<b>122° 14' 37.4" W</b>

**Site Activity:**

This scenario will test hazardous materials team's ability to perform 1) sampling, 2) identify the unknown chemical(s) using the HazCat system, 3) establish initial perimeters and exclusionary zones, 4) provide personal protective equipment and protective action recommendations to incident command and the emergency operations center, and 5) request additional resources if needed.

**Scenario Briefing:**



Your hazardous materials team has been requested to respond to a report of a WMD emergency. Law enforcement on the scene inform the you that members of a Home Grown Violent Extremist (HGVE) group have released unknown chemical(s) in food processing facility to contaminate the food it supplies to the region. By committing such an act of terror, the HGVE hopes to coerce government and the civilian population in furtherance of their political and social objectives by causing a large number of casualties, creating panic and disrupting the Bay Area economy with the threat of additional attacks.

Upon arrival, hazardous materials team personnel will have their vehicles and required chemical protective clothing and detection equipment inspected. Prior to beginning of the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if their vehicle or chemical protective clothing or detection equipment fails its safety inspection, personnel lack the necessary personal protective equipment, training or have failed to attend the safety briefing.

The entire exercise will be located within the Mare Island Training Area (MITA) in the City of Vallejo, CA. The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly identified by safety cones and signs located. A scenario safety zone will be established through the use of portable barriers, fencing and caution tape to prevent unauthorized entry at established scenario entry points and utilizing the human made and natural features of the Island. No hazardous materials will be released into the environment as part of this exercise. No portions of the Island or surrounding ship repair facilities will be disturbed as part of this exercise.

**Exercise # FS8: Red Area Command / Building Collapse Rescue  
Mare Island Training Area (MITA)**

**Operations Area Defined within the below four coordinates**

<b>Latitude: 38° 06' 49.4" N</b>	<b>Longitude: 122° 17' 41.3" W</b>
<b>38° 07' 08.2" N</b>	<b>122° 16' 50.7" W</b>
<b>38° 03' 55.3" N</b>	<b>122° 16' 46.1" W</b>
<b>38° 04' 17.6" N</b>	<b>122° 14' 37.4" W</b>

**Site Activity:**

This exercise will test the ability of a US&R task force to 1) perform a size-up, 2) develop a plan of action, 3) control any hazards present, 4) establish the necessary support operations, 5) search for survivors, 6) gain access to their locations, 7) perform first-aid, 8) disentangle them from debris and 9) extricate them to an area of safety.

**Scenario Briefing:**

This is a rapid Urban Search& Rescue (US&R) task force response. Your US&R task force has been requested to respond to a report of a building collapse rescue. Upon arrival, on-scene law enforcement will inform the team that members of a Home Grown Violent Extremist (HGVE) group have detonated a vehicle borne improvised explosive device (VBIED) in front of an office building. By committing such an act of terror, the HGVE hopes to coerce government and the civilian population in furtherance of their political and social objectives by causing a large number of casualties, creating panic, and disrupting the Bay Area economy with the threat of additional attacks. As a result, the US&R task force is presented with the task of rescuing survivors of the building collapse. The scene is secure.

Upon arrival, US&R task force personnel will have their vehicles and required technical rescue equipment inspected. Prior to beginning of the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if their vehicle or technical rescue equipment fails its safety inspection, personnel lack the necessary personal protective equipment, training or have failed to attend the safety briefing.

The entire exercise will be located within the Mare Island Training Area (MITA) in the City of Vallejo, CA. The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly identified by safety cones and signs located. A scenario safety zone will be established through the use of portable barriers, fencing and caution tape to prevent unauthorized entry at established scenario entry points and utilizing the human made and natural features of the Island. No hazardous materials will be released into the environment as part of this exercise. No portions of the Island or surrounding ship repair facilities will be disturbed as part of this exercise.

**Exercise # FS2: Red Area Command / Detonation of a Radiation Dispersal Device (RDD)  
Mare Island Training Area (MITA)**

**Operations Area Defined within the below four coordinates**

<b>Latitude: 38° 06' 49.4" N</b>	<b>Longitude: 122° 17' 41.3" W</b>
<b>38° 07' 08.2" N</b>	<b>122° 16' 50.7" W</b>
<b>38° 03' 55.3" N</b>	<b>122° 16' 46.1" W</b>
<b>38° 04' 17.6" N</b>	<b>122° 14' 37.4" W</b>

**Site Activity:**

This scenario will test the ability of hazardous materials teams to: 1) work in conjunction with law enforcement, EMS and local fire department personnel, 2) confirm the presence of radiation, 3) perform a radiological survey of the incident scene, 4) establish perimeters and exclusionary zones, 5) provide protective equipment and protective action recommendations to incident command and the emergency operations center, 6) request additional resources if needed, 7) perform a 10 point

transect to determine spread of down-wind contamination, 8) apply the principles of "As Low as Reasonable Possible to minimize unnecessary radiation exposure, 9) identify radiological materials used in the RDD, and 10) implement a dosimetry program and make recommendations to minimize the spread of contamination.

### **Scenario Briefing:**

This is a rapid hazardous materials response. Your hazardous materials team has been requested to respond to a report of a WMD emergency. First responders on the scene inform the hazardous materials team that members of a Home Grown Violent Extremist (HGVE) group have detonated a RDD. By committing such an act of terror, the HGVE hopes to coerce government and the civilian population in furtherance of their political and social objectives by causing a large number of casualties, creating panic and disrupting the Bay Area economy with the threat of additional attacks.

Upon arrival, hazardous materials team personnel will have their vehicles and required chemical protective and radiation detection equipment inspected. Prior to beginning the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if their vehicle or chemical protective or radiation detection equipment fails its safety inspection, personnel lack the necessary personal protective equipment, training or have failed to attend the safety briefing.

The entire exercise will be located within the Mare Island Training Area (MITA) in the City of Vallejo, CA. The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly identified by safety cones and signs located. A scenario safety zone will be established through the use of portable barriers, fencing and caution tape to prevent unauthorized entry at established scenario entry points and utilizing the human made and natural features of the Island. No hazardous materials will be released into the environment as part of this exercise. No portions of the Island or surrounding ship repair facilities will be disturbed as part of this exercise.

## **Exercise # FS4: Red Area Command / Weapons of Mass Destruction Incident at Government Facility**

## **Mare Island Training Area (MITA)**

### **Operations Area Defined within the below four coordinates**

<b>Latitude: 38° 06' 49.4" N</b>	<b>Longitude: 122° 17' 41.3" W</b>
<b>38° 07' 08.2" N</b>	<b>122° 16' 50.7" W</b>
<b>38° 03' 55.3" N</b>	<b>122° 16' 46.1" W</b>
<b>38° 04' 17.6" N</b>	<b>122° 14' 37.4" W</b>

### **Site Activity:**

This scenario tests the ability of a hazardous materials team to: 1) conduct sampling, 2) identify an unknown biological agent(s) using the biological agent identification systems, 3) establish initial perimeters and exclusionary zones, 4) provide personal protective equipment and protective action recommendations to incident command and the emergency operations center, and 5) request additional resources if needed.

### **Scenario Briefing:**

This is a rapid hazardous materials response. Your hazardous materials team has been requested to respond to a report of a WMD emergency. Law enforcement on the scene inform the you that members of a Home Grown Violent Extremist (HGVE) group have released unknown biological agent(s) into the heating, ventilation, and air conditioning equipment of a government facility. By committing such an act of terror, the HGVE hopes to coerce government and the civilian population in furtherance of their political and social objectives by causing a large number of casualties, creating panic and disrupting the Bay Area economy with the threat of additional attacks.

The hazardous materials team has been requested to perform sampling, identify the unknown biological agent(s); establish initial perimeters and exclusionary zones; provide personal protective equipment and protective action recommendations to incident command and the emergency operations center; request additional resources if needed. The scene is secure.

Upon arrival, hazardous materials team personnel will have their vehicles and required chemical protective clothing and biological agent detection equipment inspected. Prior to beginning of the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if their vehicle, chemical protective clothing or biological agent detection equipment fails its safety inspection, personnel lack the necessary personal protective equipment, training or have failed to attend the safety briefing.

The entire exercise will be located within the Mare Island Training Area (MITA) in the City of Vallejo, CA. The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly

identified by safety cones and signs located. A scenario safety zone will be established through the use of portable barriers, fencing and caution tape to prevent unauthorized entry at established scenario entry points and utilizing the human made and natural features of the Island. No hazardous materials will be released into the environment as part of this exercise. No portions of the Island or surrounding ship repair facilities will be disturbed as part of this exercise.

**Exercise # FS5: Red Area Command / Weapons of Mass Destruction Incident on a  
Commuter Ferry  
Mare Island Training Area (MITA)**

**Operations Area Defined within the below four coordinates**

Latitude: 38° 06' 49.4" N	Longitude: 122° 17' 41.3" W
38° 07' 08.2" N	122° 16' 50.7" W
38° 03' 55.3" N	122° 16' 46.1" W
38° 04' 17.6" N	122° 14' 37.4" W

**Site Activity:**

This scenario will test the ability of a hazardous materials team to 1) perform sampling, 2) identify an unknown chemical warfare agent(s) using the chemical warfare agent identification systems, 3) establish initial perimeters and exclusionary zones, 4) provide personal protective equipment and protective action recommendations to incident command and the emergency operations center, and 5) request additional resources if needed.

**Scenario Briefing:**

This is a rapid hazardous materials response. Your hazardous materials team has been requested to respond to a report of a WMD emergency. Law enforcement on the scene inform the you that members of a Home Grown Violent Extremist (HGVE) group have released unknown chemical warfare agent(s) into on a commuter ferry while it was underway. By committing such an act of terror, the HGVE hopes to coerce government and the civilian population in furtherance of their political and social objectives by causing a large number of casualties, creating panic and disrupting the Bay Area economy with the threat of additional attacks.

The hazardous materials team has been requested to perform sampling, identify the unknown chemical warfare agent(s); establish initial perimeters and exclusionary zones; provide personal protective equipment and protective action recommendations to incident command and the emergency operations center; request additional resources if needed. The scene is secure.

Upon arrival, hazardous materials team personnel will have their vehicles and required chemical protective clothing and chemical warfare agent detection equipment inspected. Prior to beginning

of the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if their vehicle, chemical protective clothing or chemical warfare agent detection equipment fails its safety inspection, personnel lack the necessary personal protective equipment, training or have failed to attend the safety briefing.

The entire exercise will be located within the Mare Island Training Area (MITA) in the City of Vallejo, CA. The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly identified by safety cones and signs located. A scenario safety zone will be established through the use of portable barriers, fencing and caution tape to prevent unauthorized entry at established scenario entry points and utilizing the human made and natural features of the Island.

No hazardous materials will be released into the environment as part of this exercise. No portions of the Island or surrounding ship repair facilities will be disturbed as part of this exercise.

**Exercise # FS7: Red Area Command / High Angle Rescue  
Mare Island Training Area (MITA)**

**Operations Area Defined within the below four coordinates**

<b>Latitude: 38° 06' 49.4" N</b>	<b>Longitude: 122° 17' 41.3" W</b>
<b>38° 07' 08.2" N</b>	<b>122° 16' 50.7" W</b>
<b>38° 03' 55.3" N</b>	<b>122° 16' 46.1" W</b>
<b>38° 04' 17.6" N</b>	<b>122° 14' 37.4" W</b>

**Site Activity:**

This scenario will test the ability of a US&R task force to: 1) perform a size-up, 2) develop a plan of action, 3) control any hazards present, 4) establish the necessary support operations, 4) gain access to the crane operator's location, 5) perform first-aid, and 6) extricate him to an area of safety using rope rescue systems.

**Scenario Briefing:**

This is a rapid Urban Search& Rescue (US&R) task force response. Your US&R task force has been requested to respond to a report of a high-angle rescue. Law enforcement on the scene inform you that members of a Home Grown Violent Extremist (HGVE) group have carried out an assault on a government ship repair facility. By committing such an act of terror, the HGVE hopes to coerce government and the civilian population in furtherance of their political and social objectives by causing a large number of casualties, creating panic and disrupting the Bay Area economy with the threat of additional attacks.

As a result, the US&R task force is presented with the task of rescuing of a crane operator who was wounded during the assault. As a result of his injuries he is unable to walk and requires a high-angle rescue from an elevated platform on a ship repair facility's crane. The Incident Commander is requesting that your task force perform a size-up, develop a plan of action, control any hazards present, establishes the necessary support operations, gain access to the crane operator's location, perform first-aid, and extricate him to an area of safety. The scene is secure.

Upon arrival, US&R task force personnel will have their vehicles and required rope rescue equipment inspected. Prior to beginning the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if their vehicle or rope rescue equipment fails its safety inspection, personnel lack the necessary personal protective equipment, training or have failed to attend the safety briefing.

The entire exercise will be located within the Mare Island Training Area (MITA) in the City of Vallejo, CA. The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly identified by safety cones and signs located. A scenario safety zone will be established through the use of portable barriers, fencing and caution tape to prevent unauthorized entry at established scenario entry points and utilizing the human made and natural features of the Island. No hazardous materials will be released into the environment as part of this exercise.

No portions of the Island or surrounding ship repair facilities will be disturbed as part of this exercise.

**Exercise # FS10: Red Area Command / Heavy Lift Rescue  
Mare Island Training Area (MITA)**

**Operations Area Defined within the below four coordinates**

<b>Latitude: 38° 06' 49.4" N</b>	<b>Longitude: 122° 17' 41.3" W</b>
<b>38° 07' 08.2" N</b>	<b>122° 16' 50.7" W</b>
<b>38° 03' 55.3" N</b>	<b>122° 16' 46.1" W</b>
<b>38° 04' 17.6" N</b>	<b>122° 14' 37.4" W</b>

**Site Activity:**

This exercise will test the ability of a US&R task force to: 1) perform a size-up, 2) develop a plan of action, 3) control any hazards present, 4) establish the necessary support operations, 5) locate trapped survivors, 6) gain access to their location, 7) perform first-aid and 8) extricate victims to an area of safety.

**Scenario Briefing:**

This is a rapid Urban Search & Rescue (US&R) response. Your US&R task force has been requested to respond to a report of a heavy lift emergency. Law enforcement on the scene inform them that a member of a Home Grown Violent Extremist (HGVE) group was being pursued by law enforcement and purposefully rammed other vehicles on a busy street to evade capture. They have caused a chain reaction accident, and as a result, a cement mixer has come to rest on top of a passenger car trapping the occupants within.

The Incident Commander is requesting the US&R task force to perform a size-up, develop a plan of action, control any hazards present, establish the necessary support operations, locate the trapped survivors, gain access to their location, perform first-aid, disentangle them from any debris, and extricate them to an area of safety. The scene is secure.

Upon arrival, US&R task force personnel will have their vehicles and required technical rescue equipment inspected. Prior to beginning the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if their vehicle or technical rescue equipment fails its safety inspection, personnel lack the necessary personal protective equipment, training or have failed to attend the safety briefing.

The entire exercise will be located within the Mare Island Training Area (MITA) in the City of Vallejo, CA. The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly identified by safety cones and signs located. A scenario safety zone will be established through the use of portable barriers, fencing and caution tape to prevent unauthorized entry at established scenario entry points and utilizing the human made and natural features of the Island.

No hazardous materials will be released into the environment as part of this exercise. No portions of the Island or surrounding ship repair facilities will be disturbed as part of this exercise.

**Exercise# FS13: Red Area Command / Open Water Rescue**  
**San Francisco Bay Training Area North (TA-N)**



**Latitude: 37° 54' 84.069" N   Longitude: 122° 25' 19.569" W**  
**37° 50' 28.484" N                      122° 19' 75.219" W**  
**37° 49' 02.262" N                      122° 27' 47.182" W**  
**37° 50' 88.934" N                      122° 28' 20.641" W**

**Site Activity:**

This scenario will test the ability of maritime Fire Search and Rescue Units (FSRUs) to: 1) work in conjunction with law enforcement, EMS, local fire department and United States Coast Guard (USCG), 2) demonstrate “man overboard” procedures and maneuvers, 3) demonstrate collision avoidance procedures and maneuvers, 4) demonstrate the safe approach and recovery of persons in the water (PIW), 5) demonstrate heaving and recovery of rescue lines and rings, 6) maneuver in forward and reverse through a serpentine course, and 7) demonstrate docking and getting underway.

**Scenario Briefing:**

This is a rapid response to a boat-in-distress emergency and the entire exercise will be located within San Francisco Bay. Your FSRU has been requested by USCG-Sector San Francisco to respond to a report of a person-in-the-water. They have received reports that indicate a Home Grown Violent Extremist (HGVE) group has carried out a rocket propelled attack against a liquefied natural gas carrier. A passing pleasure boat has taken onboard some of the injured crewman who were thrown into the water by the RPG's explosion and has called 9-1-1 for assistance. Further, the USCG is asking that the FSRU perform a size-up, report on conditions and recover the persons-in-the-water. The scene is secure.

Upon arrival, water rescue team personnel will have their boats and required personal protective equipment inspected. Prior to beginning the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if the boat fails its safety inspection, personnel lack the necessary PPE, training or have failed to attend the safety briefing.

The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly identified by safety cones and signs located at the USCG, Sector San Francisco site. A maritime safety zone will be established by the USCG Auxiliary to prevent unauthorized entry at established scenario entry points and utilizing the features of the Bay. No training will take place during low light operations (night operations).

No hazardous materials will be released into the environment as part of this exercise. No portions of the Bay or surrounding port facilities will be disturbed as part of this exercise.

**Exercise # FS15: Red Area Command / Wide Area Search**  
**San Francisco Bay Training Area North (TA-N)**

**Latitude: 37° 54' 84.069" N   Longitude: 122° 25' 19.569" W**  
**37° 50' 28.484" N                      122° 19' 75.219" W**  
**37° 49' 02.262" N                      122° 27' 47.182" W**  
**37° 50' 88.934" N                      122° 28' 20.641" W**

**Site Activity:**

This exercise will test the ability of maritime Fire Search and Rescue Units (FSRUs) to: 1) work in conjunction with law enforcement, EMS, local fire department and United States Coast Guard (USCG) personnel, 2) develop a search and rescue plan that conforms to ICS principles, 3) perform a size up, 4) control hazards if present, 5) establish necessary support operations 6) create perimeters and exclusionary zones, 7) effectively coordinate the activities of maritime/water rescue resources at the scene, and 8) perform damage control operations as necessary.

**Scenario Briefing:**

This is a rapid response to a seaport emergency. Your FSRU has been requested by USCG-Sector San Francisco to respond to the Port of Oakland. They have received reports that members of a HGVE group have attacked seaport facilities at this location. The USCG is receiving multiple reports of explosions, fires, debris, survivors, and deceased persons in the water. You will need to implement your search and rescue plan and be on the lookout for survivors who may have been swept into the bay by strong winds, tides, and currents. During the operations, your FSRU must also report on the status of critical key infrastructure resources within your area of responsibility and any other circumstances that may be of importance to ongoing response, mitigation, and recovery efforts at the seaport. The scene is safe.

Upon arrival, water rescue team personnel will have their boats and required water safety equipment inspected. Prior to beginning the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if the boat fails its safety inspection, personnel lack the necessary PPE, training or have failed to attend the safety briefing.

The entire exercise will be located within the San Francisco Bay. The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly identified by safety cones and signs located at the US Coast Guard Sector San Francisco site. A maritime safety zone will be established by the USCG Auxiliary to prevent unauthorized entry at established scenario entry points and utilizing the features of the Bay.

No training will take place during low light operations (night operations). No hazardous materials will be released into the environment as part of this exercise. No portions of the Bay or surrounding port facilities will be disturbed as part of this exercise.

**Exercise # FS16: Red Area Command / Oil boom deployment**  
**Oakland Estuary, West of the Jack London Aquatic Center**  
**115 Embarcadero East, Oakland CA 94606**

<b>Latitude: 37° 47' 5" N</b>	<b>Longitude: 122° 16' 28" W</b>
<b>37° 47' 30.2" N</b>	<b>122° 16' 21.9" W</b>
<b>37° 46' 57.9" N</b>	<b>122° 15' 42.0" W</b>
<b>37° 47' 08.7" N</b>	<b>122° 15' 30.4" W</b>

**Site Activity:**

This scenario will test the ability of maritime Fire Search and Rescue Units (FSRUs) to: 1) work in conjunction with law enforcement, local fire department and United States Coast Guard (USCG) personnel to: 1) perform a size up, 2) report on conditions, 3) effectively coordinate the activities of other maritime/water rescue resources at the scene, 4) control any hazards if present, 5) establish necessary support operations, 6) create perimeters and exclusionary zones, 7) develop and implement a boom containment plan, and 8) perform damage control operations.

**Scenario Briefing:**

This scenario is a rapid response to a maritime environmental emergency. Your maritime Fire Search and Rescue Unit (FSRU) has been requested by USCG-Sector San Francisco to respond to a report of a commercial ship leaking oil. They have received reports that indicate an international violent extremist (IVEG) group has detonated an improvised explosive (IED) that they had attached to the side of the ship. Further, the USCG is asking that you perform a size-up, report on conditions, and deploy approximately 300' of oil boom to effectively contain fuel oil leaking from the ship and render any other aid requested. The scene is safe.

Upon arrival, water rescue team personnel will have their boats and required personal protective equipment inspected. Prior to beginning the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if the boat fails its safety inspection, personnel lack the necessary PPE, training or have failed to attend the safety briefing.

The entire exercise will be located within the Oakland Estuary, part of San Francisco Bay. The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly identified by safety cones and signs located in the parking lot of the Jack London Aquatic Center. A maritime safety zone will be established by the U.S.C.G Auxiliary to prevent unauthorized entry at established scenario entry points and utilizing the features of the Oakland Estuary.

No training will take place during low light operations (night operations). No hazardous materials will be released into the environment as part of this exercise. No portions of the Oakland Estuary, surrounding port facilities or waters of the Estuary will be disturbed as part of this exercise.

**Exercise # FS9: Red Area Command / Confined Space Rescue**  
**Mare Island Training Area (MITA)**

**Operations Area Defined within the below four coordinates**

<b>Latitude: 38° 06' 49.4" N</b>	<b>Longitude: 122° 17' 41.3" W</b>
<b>38° 07' 08.2" N</b>	<b>122° 16' 50.7" W</b>
<b>38° 03' 55.3" N</b>	<b>122° 16' 46.1" W</b>
<b>38° 04' 17.6" N</b>	<b>122° 14' 37.4" W</b>

**Site Activity:**

This scenario will test the ability of an Urban Search and Rescue (US&R) task force to: 1) perform a size-up, 2) develop a plan of action, 3) control any hazards present, 4) establish the necessary support operations, 5) locate the injured worker, 6) gain access to his location, 7) perform first-aid and 8) extricate victims to an area of safety.

**Scenario Briefing:**

This is a rapid Urban Search& Rescue (US&R) task force response. Your US&R task force has been requested to respond to a report of a confined space rescue. They are told by law enforcement that members of a Home Grown Violent Extremist (HGVE) group have attacked an oil refinery with automatic weapons and Rocket Propelled Grenades (RPGs). By committing such an act of terror, the HGVE hopes to coerce government and the civilian population in furtherance of their political and social objectives by causing a large number of casualties, creating panic and disrupting the Bay Area economy with the threat of additional attacks. As a result, the US&R task force is presented with the task of rescuing a worker from a confined space.

The Incident Commander is requesting the US&R task force to perform a size-up, develop a plan of action, control any hazards present, establish the necessary support operations, locate the injured worker, gain access to his location, perform first-aid, disentangle him from any debris and extricate him to an area of safety. The scene is secure.

Upon arrival, US&R task force personnel will have their vehicles and required technical rescue equipment inspected. Prior to beginning the scenario, a safety briefing will be conducted to ensure that personnel are aware of scenario hazards, scenario emergency procedures, escape routes, areas of safe refuge, evacuation collection points, the location of the first-aid/rehab, hand washing stations and bathrooms. No one will be allowed to participate if their vehicle or technical rescue equipment fails its safety inspection, personnel lack the necessary personal protective equipment, training or have failed to attend the safety briefing.

The entire exercise will be located within the Mare Island Training Area (MITA) in the City of Vallejo, CA. The scenario's specific site, check-in/staging and briefing areas, drop point, including first-aid/rehab and hand washing stations and bathrooms will be located in areas clearly

identified by safety cones and signs located. A scenario safety zone will be established through the use of portable barriers, fencing and caution tape to prevent unauthorized entry at established scenario entry points and utilizing the human made and natural features of the Island.

No hazardous materials will be released into the environment as part of this exercise. No portions of the Island or surrounding ship repair facilities will be disturbed as part of this exercise.

**Exercise # \_\_: Yellow Area Command - Oakland**  
**West Oakland Senior Center**  
**1724 Adeline Street**  
**Oakland, CA 94607**

**Latitude: 37° 48' 43.472" N Longitude: 122° 17' 5.125" W**

**Site Activity:**

This scenario will test the ability of emergency managers to activate their Mass Care Services plan and mobilize Care and Shelter Operations in response to a major earthquake on the San Andreas Fault.

**Scenario Briefing:**

A major earthquake has occurred along the San Andreas Fault, rupturing approximately 300 miles of the northern segment of the fault, from the San Juan Bautista area in the south to Cape Mendocino in the north. The epicenter is just outside the entrance to San Francisco Bay, west of the Golden Gate Bridge. The main shock lasts 45 to 60 seconds. Ground shaking and damage occurs in 19 California counties, from Monterey County in the south to Humboldt County in the north and into the San Joaquin Valley. Damage is catastrophic in the areas that experience shaking intensities of MMI IX and X and high or very high levels of susceptibility for liquefaction (i.e., areas adjacent to the fault in Marin, San Francisco, San Mateo, Santa Clara, Santa Cruz, and Sonoma counties). Approximately 300,000 people are seeking shelter in the Bay Area. An estimated 2.2 million people require feeding and other basic life sustaining commodities due to lack of services, loss of residence, including visitors or commuters who are stranded in the area. Counties and cities across the Bay Area have activated their Care and Shelter plans and are mobilizing for care and shelter operations.

**Exercise # \_\_: Yellow Area Command - San Francisco**  
**Cathedral of Saint Mary of the Assumption**  
**1111 Gough Street**

**San Francisco, CA 94109**

**Latitude: 37° 47' 3.251" N Longitude: 122° 25' 30.807" W**

**Site Activity:**

This scenario will test the ability of emergency managers to activate their Mass Care Services plan and mobilize Care and Shelter Operations in response to a major earthquake on the San Andreas Fault.

**Scenario Briefing:**

A major earthquake has occurred along the San Andreas Fault, rupturing approximately 300 miles of the northern segment of the fault, from the San Juan Bautista area in the south to Cape Mendocino in the north. The epicenter is just outside the entrance to San Francisco Bay, west of the Golden Gate Bridge. The main shock lasts 45 to 60 seconds. Ground shaking and damage occurs in 19 California counties, from Monterey County in the south to Humboldt County in the north and into the San Joaquin Valley. Damage is catastrophic in the areas that experience shaking intensities of MMI IX and X and high or very high levels of susceptibility for liquefaction (i.e., areas adjacent to the fault in Marin, San Francisco, San Mateo, Santa Clara, Santa Cruz, and Sonoma counties). Approximately 300,000 people are seeking shelter in the Bay Area. An estimated 2.2 million people require feeding and other basic life sustaining commodities due to lack of services, loss of residence, including visitors or commuters who are stranded in the area. Counties and cities across the Bay Area have activated their Care and Shelter plans and are mobilizing for care and shelter operations.

**Exercise # \_\_: Yellow Area Command – San Jose  
Almaden Community Center  
6445 Camden Avenue  
San Jose, CA 95120**

**Latitude: 37° 13' 17.39" N Longitude: 121° 52' 8.454" W**

**Site Activity:**

This scenario will test the ability of emergency managers to activate their Mass Care Services plan and mobilize Care and Shelter Operations in response to a major earthquake on the San Andreas Fault.

**Scenario Briefing:**

A major earthquake has occurred along the San Andreas Fault, rupturing approximately 300 miles of the northern segment of the fault, from the San Juan Bautista area in the south to Cape Mendocino in the north. The epicenter is just outside the entrance to San Francisco Bay, west of the Golden Gate Bridge. The main shock lasts 45 to 60 seconds. Ground shaking and damage occurs in 19 California counties, from Monterey County in the south to Humboldt County in the north and into the San Joaquin Valley. Damage is catastrophic in the areas that experience shaking intensities of MMI IX and X and high or very high levels of susceptibility for liquefaction (i.e., areas adjacent to the fault in Marin, San Francisco, San Mateo, Santa Clara, Santa Cruz, and Sonoma counties). Approximately 300,000 people are seeking shelter in the Bay Area. An estimated 2.2 million people require feeding and other basic life sustaining commodities due to lack of services, loss of residence, including visitors or commuters who are stranded in the area. Counties and cities across the Bay Area have activated their Care and Shelter plans and are mobilizing for care and shelter operations.

**Exercise # \_\_: Yellow Area Command – Sonoma County**  
**Sonoma State University Recreation Center**  
**1801 E Cotati Avenue**  
**Rohnert Park, CA 94928**

**Latitude: 38° 20' 24.691" N Longitude: 122° 40' 26.853" W**

### **Site Activity:**

This scenario will test the ability of emergency managers to activate their Mass Care Services plan and mobilize Care and Shelter Operations in response to a major earthquake on the San Andreas Fault.

### **Scenario Briefing:**

A major earthquake has occurred along the San Andreas Fault, rupturing approximately 300 miles of the northern segment of the fault, from the San Juan Bautista area in the south to Cape Mendocino in the north. The epicenter is just outside the entrance to San Francisco Bay, west of the Golden Gate Bridge. The main shock lasts 45 to 60 seconds. Ground shaking and damage occurs in 19 California counties, from Monterey County in the south to Humboldt County in the north and into the San Joaquin Valley. Damage is catastrophic in the areas that experience shaking intensities of MMI IX and X and high or very high levels of susceptibility for liquefaction (i.e., areas adjacent to the fault in Marin, San Francisco, San Mateo, Santa Clara, Santa Cruz, and Sonoma counties). Approximately 300,000 people are seeking shelter in the Bay Area. An estimated 2.2 million people require feeding and other basic life sustaining commodities due to lack of services, loss of residence, including visitors or commuters who are stranded in the area. Counties and cities across the Bay Area have activated their Care and Shelter plans and are mobilizing for care and shelter operations.

**Exercise # \_\_: Gold Command / Assault on Amtrak Train  
Amtrak Rail Yard  
120 Magnolia St., Oakland, CA 94607**

**Latitude: 37° 48' 6.07" N    Longitude: 122° 17' 39.39" W**

**Site Activity:**

This scenario will test tactical team's ability to devise an emergency assault plan and properly execute during a rapidly evolving and volatile event. They will be tasked with deploying a recon/sniper observer, devising an emergency assault plan, deploying a minimum man assault force to the last point of cover, devising and carrying out the mission, eliminating all threats, clearing the train cars, and evacuating hostages/personnel/equipment.

**Exercise Briefing:**

An Amtrak train has been taken over by at least 2 hostage takers. The train is south of the main building at the Oakland Amtrak train yard. Local patrol officers were the first to respond to the scene. The train yard is secured and the event has been contained to the train that consists of two coach cars and one sleeper car. An outer perimeter has been set by patrol officers. Dispatch reports witnesses told the responding officers that the gunmen have shot multiple passengers on the train and have barricaded themselves inside the train with an unknown number of hostages. Witnesses reported they heard calls for help from inside the train during the initial take over. Numerous attempts have been made to contact the hostage takers with no success. Witnesses reported that the hostage takers looked like they had planned the assault. They were seen wearing body armor and had shoulder fired weapons. At this time the motivation for the attack is unknown.

Your team is tasked with neutralizing all threats, recover all hostages and clear all man size spaces. Due to the time restriction of the scenario you have 45 minutes to complete your mission. All tasks that are not completed in the given time will result in the loss of points. Your time starts now.

**Exercise #\_\_: Gray Command: Community Preparedness Fair  
3 Crosses Church**



**20600 John Drive, Castro Valley, CA 94546**

**Latitude: 37° 41' 35.0520" N**

**Longitude: 122° 05' 36.2904" W**

**Exercise Activity:**

This scenario is a Community Emergency/Disaster Preparedness Fair, which will be open to the public on Saturday, September 8, 2018 from 0900 – 1600 hours.

We have invited all 14 Cities in Alameda County, Alameda County Fire, Alameda County Public Health, Environmental Health, Public Works, American Red Cross, and Salvation Army to participate with exhibitor booths, consisting of eight (8) foot tables, with two (2) chairs covered by a canopy in the parking lot area. Other public services agencies, volunteer and emergency management have been invited to participate as well. Vendors of disaster preparedness supplies are also welcome. The display portion will include, but not limited to, two (2) temporary shelters, one (1) classified as medical and one (1) a regular temporary. A Shake Trailer (earthquake simulator) and a simulated “smoke house” trailer will also be included, with other equipment displays, such as Public Works and Search and Rescue tools and road repair trucks as well as communication vehicles which are for display only.

Three (3) training classes will be conducted in the gymnasium area. The gymnasium will be set up classroom style with AV equipment for power point and a sound system for roughly 100+ people. Emergency Medical Services will be on scene for First-Aid response and site Security will be provided by the Alameda County Sheriff’s Office.

Food Trucks will be available for attendees to purchase lunch items.